

# QUARTERLY BUSINESS & BUDGET REPORT

December 2010

## Income - Consolidated By Service

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	39,788,965	39,610,695	178,270	78,724,816	78,874,816	79,297,469
User Charges & Fees	18,386,635	17,092,447	1,294,187	35,025,108	34,867,175	35,592,175
Interest & Investment Revenue	3,125,397	2,271,589	853,808	4,201,701	4,351,701	5,531,701
Other Revenues	3,986,879	3,762,526	224,352	5,499,862	5,892,174	5,865,174
Grants & Contributions - Operating Purposes	3,342,850	3,236,218	106,632	7,331,017	7,351,317	7,361,317
Grants & Contributions - Capital Purposes	2,663,858	2,519,846	144,012	9,702,427	6,233,779	6,413,177
Gains on disposal of Assets	190,196	-	190,196	-	-	200,000
<b>Total Income from Continuing Operations</b>	<b>71,484,779</b>	<b>68,493,322</b>	<b>2,991,457</b>	<b>140,484,931</b>	<b>137,570,962</b>	<b>140,261,013</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(25,799,365)	(26,387,663)	588,298	(53,439,609)	(53,505,474)	(53,082,109)
Borrowing Costs	(56,644)	(135,009)	78,364	(258,645)	(258,645)	(258,645)
Materials and Contracts	(21,935,441)	(23,329,447)	1,394,007	(48,558,211)	(48,806,694)	(50,345,642)
Depreciation and Amortisation	(6,806,849)	(6,600,090)	(206,758)	(13,225,475)	(13,223,840)	(13,457,158)
Other Expenses	(7,618,773)	(7,623,412)	4,639	(14,761,484)	(14,934,703)	(14,942,928)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	157,396	(235,122)	392,517	(470,245)	(470,245)	(470,245)
Internal Charges	(0)	(0)	(0)	1	(0)	0
Overhead Allocation	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>(62,059,675)</b>	<b>(64,310,742)</b>	<b>2,251,067</b>	<b>(130,713,668)</b>	<b>(131,203,180)</b>	<b>(132,556,727)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>9,425,104</b>	<b>4,182,580</b>	<b>5,242,524</b>	<b>9,771,263</b>	<b>6,367,782</b>	<b>7,704,286</b>
<b>Surplus/ (Deficit) before Capital Grants &amp; Contributions</b>	<b>6,761,246</b>	<b>1,662,734</b>	<b>5,098,512</b>	<b>68,836</b>	<b>134,003</b>	<b>1,291,109</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>						
	<b>9,425,104</b>	<b>4,182,580</b>	<b>5,242,524</b>	<b>9,771,263</b>	<b>6,367,782</b>	<b>7,704,286</b>
<b>Rates Yet to be Allocated to Services</b>						
Rates and Charges yet to be allocated to Services	39,554,483	39,554,483	-			
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>48,979,587</b>	<b>43,737,063</b>	<b>5,242,525</b>			
<b>Surplus/ (Deficit) before Capital Grants &amp; Contributions</b>	<b>46,315,729</b>	<b>41,217,217</b>	<b>5,098,513</b>			

The above Income Statement shows Council's consolidated financial result for the six months ended 31 December 2010.

A comparison is provided which shows the actual financial result to 31 December 2010 (YTD Actuals), Budget (YTD Budget), Approved Forecast (which incorporates Council Resolutions in the quarter) and Current Forecast (which provides a forecast of income and expenditure items prepared as part of the December 2010 Quarterly Report).

The actual Surplus from Continuing Operations for the six months ended 31 December 2010 was \$9,425,104 which is \$5,242,525 ahead of budget. The positive result at the end of the first six months is due to positive timing differences in both revenue and expenses and an improvement in income such as Interest and Investment Revenues which is anticipated to continue over the remainder of the financial year.

The result for the six months ended 31 December 2010 shows some variations between budgeted and actual results. Comments have been provided by responsible budget managers and the forecasts have been amended where necessary. The reports for each of the 16 services provided in the Strategic Community Plan 2010 are each provided separately.

**Forecast Changes**

These overall movements are detailed in the table below:

	Annual Budget \$	Approved Forecast \$	Variance \$	Current Forecast \$	Variance \$
Total Income from Continuing Operations	140,484,931	137,570,962	(2,913,969)	140,261,013	2,690,051
Total Expenses from Continuing Operations	(130,713,668)	(131,203,180)	(489,512)	(132,556,727)	(1,353,547)
Surplus/ (Deficit) from Continuing Operations	9,771,263	6,367,782	(3,403,481)	7,704,286	1,336,504
Surplus/ (Deficit) before Capital Grants & Contributions	68,836	134,003	65,167	1,291,109	1,157,106

The principal feature of the forecast changes is an increase in the Surplus from Continuing Operations before Capital Grants and Contributions for the full financial year to \$1,291,109.

The significant changes related to Income from Continuing Operations are:

- Rates and Annual Charges have been forecast to increase by \$572,653 due to supplementary notices as a result of property subdivisions leading to a higher level of income from Rates and Domestic Waste Management Charges.
- User Fees & Charges have been forecast to increase by \$725,000 due mainly to additional Development Assessment Income and Kimbriki Tipping Fees.
- The forecast for Interest and Investment Revenues has been increased by \$1,180,000 reflecting Council achieving interest rates above the benchmark by more than 1% during the first half of the year.
- Gains on Disposal of Assets have been forecast to increase by \$200,000 reflecting the positive results being achieved on Council's Fleet and Plant movements.

The significant changes generally related to Expenses from Continuing Operations are:

- Employee Benefits and OnCosts have been forecast to decrease by \$357,500 due mainly to vacancies held in a number of services.
- Materials and Contracts have been forecast to increase by \$1,538,948. There have been many changes to this item within the individual services such as Roads, Traffic and Waste which has had increases of \$150,000 in waste charges, \$66,109 for new sign posting within Council's Beach Reserve parking areas and \$240,000 related to a rebate from the Department of Environment and Conservation. In Kimbriki Environmental Enterprises waste charges have increased by \$350,000, \$86,000 has been provided in Community and Safety Services to fund the Risk Assessment Methodology Project with regards to Beach Services and lifeguards and \$70,000 has been provided in Compliance for the Parking Compliance Audit. Within Cultural Services \$40,000 has been provided for the New Years Eve fireworks, within Parks, Reserves and Foreshores \$40,000 has been provided for increased maintenance costs. Within Corporate Support \$75,000 has been provided for additional software fees identified as part of an audit by Microsoft, \$150,000 has been provided the commencement of improvements to Council's website and associated changes to methods of communication with ratepayers and there has been a reallocation of postage from Other Expenses of \$150,000.

**Capital Works**

Expenditure on Capital Works for the six months ended 31 December 2010 totalled \$12,746,196.

	YTD Actual \$	YTD Forecast \$	Variance \$
Total Capital Expenditure	(12,746,196)	(14,382,875)	1,636,680

The variation is a result of projects not proceeding due to factors outside of Council's control such as bad weather.

Changes to the forecast details of which are included for the individual reports of each of the Services are detailed below.

	Annual Budget \$	Approved Forecast \$	Variance \$	Current Forecast \$	Variance \$
Total Capital Expenditure	(39,546,650)	(40,554,202)	(1,007,552)	(35,155,933)	5,398,269

Description	\$
<b>Changes by Council Resolution during the second quarter:</b>	
Civil Works - Freshwater Beach	70,000
Land Acquisition - Old Pittwater Rd	(519,302)
<b>Total of Net Changes by Council Resolution during the second quarter</b>	<b>(449,302)</b>
<b>Changes identified in the Proposed Forecast:</b>	
<i>Projects requiring rescheduling which are proposed for consideration as part of the 2011 Strategic Community Plan</i>	
Land Acquisition - Parentie/Dawes Roads	2,048,890
Dee Why CBD Upgrade	375,952
Implement CRM Knowledge Base	18,800
Rainwater Capture and Solar Panels	296,356
Brookvale Occasional Care Centre - Stage 1	125,000
Disability Access & Renewal Project	143,000
Civic Centre - Roof Renewal	375,000
Replace Water Cooling Tower and Chiller	295,000
BCA and Fire Safety Compliance works	700,000
Upgrade of Customer Service Centre	250,000
CATP - Collaroy SLSC - Component 1A	160,000
Brookvale Park Caretaker's Flat demo	100,000
Brookvale Oval Revitalisation Works - Stage 2	600,000
Narrabeen Lagoon Trail (Federal Grant)	298,273
	<b>5,786,271</b>
<b>Brought forward from 2011/12</b>	
Cromer No 1 - Synthetic Surface - Design	<b>(50,000)</b>
<b>Current Year Movements</b>	
Implement Contract Management Module	(6,200)
Implement Process Management Software	(90,000)
Frenchs Forest Rd West & Rabbett-Roundabout	(30,000)
Victor Rd, Dee Why - Refuge Island	43,000
Nolans Reserve - Flood lighting upgrades	100,000
Sportsfield Rectification Program - Weldon Reserve	120,000
Review & Implement Online Bookings System	15,000
Implement Warm DR Site at Cromer	(40,500)
Upgrade Car Park Area Lighting	(9,100)
Renew Flying System	9,100
	<b>111,300</b>
<b>Total of Net Changes made in Current Forecast</b>	<b>5,398,269</b>
<b>Total Net Changes made by Council Resolution during the first quarter</b>	<b>(1,007,552)</b>
<b>Total Net Changes</b>	<b>4,390,717</b>

## Balance Sheet

30 June 2011 \$'000	Actual 31 December 2010 \$'000	Actual 30 June 2010 \$'000
<b>ASSETS</b>		
<b>Current Assets</b>		
16,899 Cash & Cash Equivalents	12,688	9,946
50,696 Investments	70,062	71,707
6,619 Receivables	41,408	7,471
107 Inventories	88	90
457 Other	37	537
0 Non Current Assets Classified as "held for sale"	2,944	2,944
<b>74,778 Total Current Assets</b>	<b>127,226</b>	<b>92,695</b>
<b>Non-Current Assets</b>		
6,884 Investments	17,080	14,066
480 Receivables	454	446
3,365,835 Infrastructure, Property, Plant & Equipment	3,507,558	3,502,380
996 Investments Accounted for using the equity method	621	778
2,000 Investment Property	2,050	2,050
0 Intangible Assets	525	135
<b>3,376,195 Total Non-Current Assets</b>	<b>3,528,287</b>	<b>3,519,855</b>
<b>3,450,973 TOTAL ASSETS</b>	<b>3,655,514</b>	<b>3,612,550</b>
<b>LIABILITIES</b>		
<b>Current Liabilities</b>		
16,743 Payables	11,945	15,850
1,002 Borrowings	890	1,427
9,838 Provisions	9,351	11,162
<b>27,583 Total Current Liabilities</b>	<b>22,186</b>	<b>28,439</b>
<b>Non-Current Liabilities</b>		
0 Payables	250	200
485 Borrowings	812	811
18,179 Provisions	7,415	5,597
<b>18,664 Total Non-Current Liabilities</b>	<b>8,477</b>	<b>6,608</b>
<b>46,247 TOTAL LIABILITIES</b>	<b>30,662</b>	<b>35,047</b>
<b>3,404,726 Net Assets</b>	<b>3,624,851</b>	<b>3,577,503</b>
<b>EQUITY</b>		
3,347,056 Retained Earnings	3,528,615	3,481,267
50,858 Revaluation Reserves	90,296	90,296
<b>3,397,914 Council Equity Interest</b>	<b>3,618,911</b>	<b>3,571,563</b>
6,812 Minority Equity Interest	5,940	5,940
<b>3,404,726 Total Equity</b>	<b>3,624,851</b>	<b>3,577,503</b>

## Cash Flow

Budget 30 June 2011 \$'000		Actual 31 December 2010 \$'000	Actual 30 June 2010 \$'000
<b>Cash Flows from Operating Activities</b>			
<b>Receipts:</b>			
78,725	Rates & Annual Charges	46,665	76,777
37,825	User Charges & Fees	18,387	27,445
4,202	Interest & Investment Revenue Received	3,125	4,628
17,033	Grants & Contributions	6,007	12,930
2,700	Other	3,987	12,904
<b>Payments:</b>			
(54,200)	Employee Benefits & On-Costs	(25,799)	(50,585)
(48,558)	Materials & Contracts	(28,519)	(45,730)
(259)	Borrowing Costs	(56)	(413)
(15,231)	Other	(7,619)	(12,427)
<b>22,237</b>	<b>Net Cash provided (or used in) Operating Activities</b>	<b>16,178</b>	<b>25,529</b>
<b>Cash Flows from Investing Activities</b>			
<b>Receipts:</b>			
-	Sale of Investment Securities	64,724	213,885
1,650	Sale of Infrastructure, Property, Plant & Equipment	1,265	2,129
2,944	Sale of Non-current assets classified as "held for resale"		-
<b>Payments:</b>			
-	Purchase of Investment Securities	(64,500)	(215,073)
-	Purchase of Investment Property	-	-
(39,547)	Purchase of Infrastructure, Property, Plant & Equipment	(12,746)	(32,266)
	Purchase of Intangibles	(390)	(135)
	Contributions Paid to Joint Ventures & Associates		(456)
<b>(34,953)</b>	<b>Net Cash provided (or used in) Investing Activities</b>	<b>(11,647)</b>	<b>(31,916)</b>
<b>Cash Flows from Financing Activities</b>			
<b>Receipts:</b>			
160	Proceeds from Borrowings & Advances	-	659
	Share Capital from minority interest	-	229
<b>Payments:</b>			
(4,032)	Repayment of Borrowings & Advances	(421)	(4,772)
<b>(3,872)</b>	<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(421)</b>	<b>(3,884)</b>
<b>(16,588)</b>	<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>4,110</b>	<b>(10,271)</b>
91,068	<b>plus: Cash &amp; Cash Investments at beginning of the year</b>	95,719	105,990
<b>74,480</b>	<b>Cash &amp; Investments - end of the year</b>	<b>99,829</b>	<b>95,719</b>

## Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the Quarterly Budget Review Statement for Warringah Council for the six months ended 31 December 2010 indicates that Council's projected financial position at 30 June 2011 will be satisfactory, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

David Walsh  
Responsible Accounting Officer

Key



Actions at least 90% of target

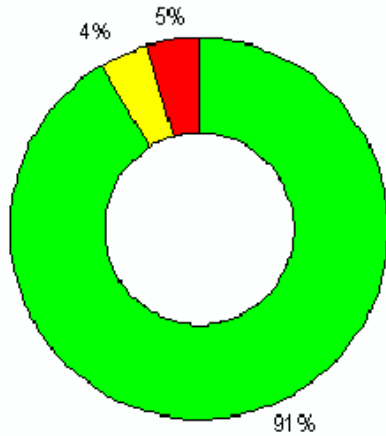


Between 70 and 90% of Action target achieved



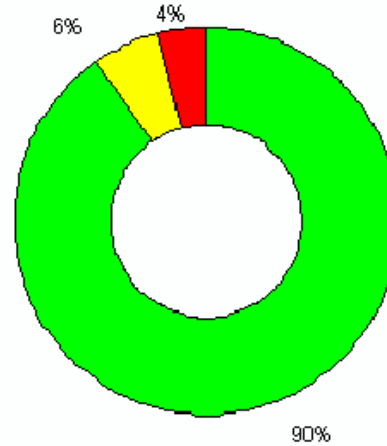
Actions less than 70% of target

Overall Progress



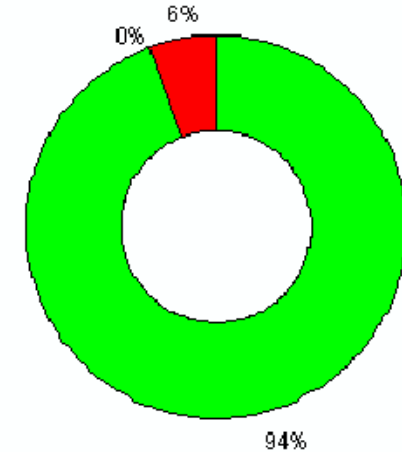
	162	Actions at least 90% of target
	7	Between 70 and 90% of Action target achieved
	8	Actions less than 79% of target
<b>Total</b>	<b>177</b>	

Capital Works



	112	Capital Works at least 90% of target
	7	Capital works between 70 and 90% of Action target achieved
	6	Capital Works less than 70% of target
<b>Total</b>	<b>125</b>	

Key Initiatives



	49	Key Initiatives at least 90% of target
	0	Key Initiatives between 70% and 90% of Action target achieved
	3	Key Initiatives less than 70% of target
<b>Total</b>	<b>52</b>	Key Initiatives have been deferred - results not represented in the pie chart above

**Financials**

**December 2010 Quarterly Report by Service Certification**

	<b>YTD Actual \$</b>	<b>YTD Forecast \$</b>	<b>YTD Variance \$</b>	<b>Annual Budget \$</b>	<b>Approved Forecast \$</b>	<b>Current Forecast \$</b>
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	190,165	190,165	-	387,030	387,030	387,030
User Charges & Fees	218,088	199,777	18,311	399,992	399,992	399,992
Interest & Investment Revenue	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-
Grants & Contributions - Operating Purposes	-	-	-	-	-	-
Grants & Contributions - Capital Purposes	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>408,253</b>	<b>389,942</b>	<b>18,311</b>	<b>787,022</b>	<b>787,022</b>	<b>787,022</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(198,052)	(211,833)	13,781	(429,586)	(429,586)	(429,586)
Borrowing Costs	-	-	-	-	-	-
Materials and Contracts	(7,934)	(6,750)	(1,184)	(13,500)	(13,500)	(13,500)
Depreciation and Amortisation	-	-	-	-	-	-
Other Expenses	(3,437)	(4,154)	717	(8,360)	(8,360)	(8,360)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	(38,597)	(38,997)	400	(79,139)	(79,139)	(79,139)
Overhead Allocation	(128,208)	(128,208)	-	(256,437)	(256,437)	(256,437)
<b>Total Expenses from Continuing Operations</b>	<b>(376,229)</b>	<b>(389,942)</b>	<b>13,713</b>	<b>(787,022)</b>	<b>(787,022)</b>	<b>(787,022)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>32,024</b>	<b>-</b>	<b>32,024</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Year to Date Actuals and Annual Forecast**

The Surplus/ (Deficit) from Continuing Operations is generally tracking in line with forecast.

It is not anticipated that there will be any significant change in the Annual Forecast.

### Progress Capital Works and Key Initiatives



1 Key Initiatives at least 90% of target

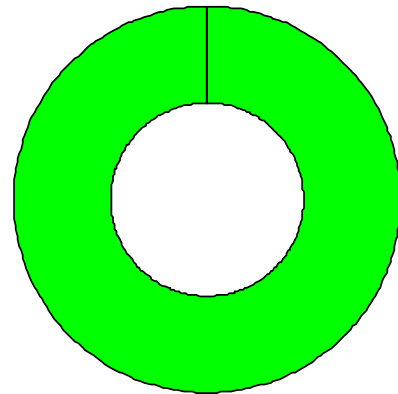


0 Key Initiatives between 70 and 90% of Action target achieved



0 Key Initiatives less than 70% of target

**Total 1 Actions**




100%

The Key Initiative for Council’s building surveyors to achieve accreditation under the Building Professional Board of NSW has been completed.

Key Initiatives

Action and Commentary

Action and Commentary	Timeframe		
	% Complete	Completion Date	Status
<u>3.2.2.1</u> Accreditation of building surveyors under the Building Professional Board of NSW	100%	30/06/2011	 Completed

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## Financials

### December 2010 Quarterly Report by Service Child Care

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	550,178	550,178	-	1,212,612	1,212,612	1,212,612
User Charges & Fees	2,232,356	2,211,789	20,567	4,396,429	4,396,429	4,396,429
Interest & Investment Revenue	-	-	-	-	-	-
Other Revenues	212	5,100	(4,888)	10,330	10,330	10,330
Grants & Contributions - Operating Purposes	320,318	267,965	52,353	539,430	539,430	539,430
Grants & Contributions - Capital Purposes	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>3,103,063</b>	<b>3,035,032</b>	<b>68,032</b>	<b>6,158,801</b>	<b>6,158,801</b>	<b>6,158,801</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(2,063,482)	(2,041,341)	(22,141)	(4,134,230)	(4,134,230)	(4,134,230)
Borrowing Costs	-	-	-	-	-	-
Materials and Contracts	(246,936)	(263,832)	16,896	(563,367)	(563,367)	(563,367)
Depreciation and Amortisation	-	-	-	-	-	-
Other Expenses	(76,027)	(82,405)	6,378	(163,719)	(163,719)	(163,719)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	(52,766)	(49,325)	(3,441)	(100,764)	(100,764)	(100,764)
Overhead Allocation	(598,128)	(598,128)	-	(1,196,721)	(1,196,721)	(1,196,721)
<b>Total Expenses from Continuing Operations</b>	<b>(3,037,339)</b>	<b>(3,035,032)</b>	<b>(2,307)</b>	<b>(6,158,801)</b>	<b>(6,158,801)</b>	<b>(6,158,801)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>65,724</b>	<b>-</b>	<b>65,724</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Year to Date Actuals and Annual Forecast

The Surplus from Continuing Operations at the end of the second quarter is principally a timing difference related to income from Operational Grants.

We do not anticipate that there will be any changes to the annual forecast.

### Key Highlights

Evidence is emerging of a growing willingness on the part of Council services to engage with other service providers in the local area, to support the development of quality practices.

Services report many instances of collaborations, such as assistance to another service to develop their program for 2's, and inclusion in events and speaker nights. This is driven not only by a sustained commitment to best practice and acknowledgement of its importance in delivering great outcomes to children, but a growing acknowledgement of the quality of their own practice, and desire to use what has been achieved to the betterment of the community as a whole. Services have identified many ways in which they can support best practice across the community with their own resources, including mentoring, service visits, information and resource sharing, professional practice/focus groups, inclusion in training, as well as ongoing support to external students. This aspect of project development is still at an early stage, but characterised by excitement, creativity, enthusiasm and a generosity of spirit. It also provides considerable professional validation of practice and both intrinsic and extrinsic reward. As council services have also been able to establish strong links amongst themselves, there are also the additional benefits from internal cross-fertilization and collaboration to assist programs externally.

All services, LDC FDC and Mobile alike, report inclusion of new children during the October-December quarter, and acceptance of children at short notice in emergencies including those with additional support needs and vulnerable families. Services consistently demonstrate a willingness to stretch services and be flexible enough to assist those with the highest need and take pride in their capacity to do so. They also demonstrate strong service identity and team effort to facilitate the success of these placements and provision of all appropriate to children and their families.

Services continue to exceed inclusion targets, and deliver services to some of the most vulnerable families in our community in a way that supports and strengthens families through collaborative partnerships with all other agencies. As places for 2011 are filled, services have actively sought to fill places with children/families with additional support needs as a matter of established practice, ensuring they always form a part of the services' communities. Where such children were transitioning to new services/school, links were made to the new services. The collaboration between the different services in working together to place children also occurs at a high level. One family chose to keep their child in care part-time with our service rather than send the child to a special school because of the high responsive and in-depth program offered their child, a testament to the commitment and excellence of Council's services. The service has received some additional funding to support this high support needs child for longer hours.

Children's Services maintained their well functioning links with support agencies. The referral process itself works because of strong interconnections, effective communication and follow up, which have been sustained over a period of time, and are now embedded in services at every level.

With the opening of the new occasional care venue in Brookvale, occasional care numbers have increased. Considerable interest has been generated from passers-by and from local agencies, with new clients and client groups using the service, supporting the relevancy of the location and giving optimism for sustained service growth and the development of innovative service partnerships.

A Tibetan Parenting Teens program held in late 2010 met with strong approval from the participants, bridging as it did the language and cultural divide to provide meaningful assistance to families. Encouraged by the success of the Parenting Program, Council officers are pursuing an adapted and culturally relevant parenting course for the Tongan community.

The established popularity of Discobility, providing as it does a social outlet for teens with additional needs, has ensured the event is scheduled each quarter. In November, teens and their families and friends celebrated Halloween in suitable style, and are now dusting off their Hawaiian shirts and grass skirts for the next event.

**Financials**

**December 2010 Quarterly Report by Service  
Community & Safety Services**

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	2,169,823	2,169,823	-	4,197,162	4,339,162	4,439,162
User Charges & Fees	657,435	656,571	865	1,390,952	1,390,952	1,390,952
Interest & Investment Revenue	-	-	-	-	-	-
Other Revenues	54,390	9,000	45,390	21,396	21,396	21,396
Grants & Contributions - Operating Purposes	130,243	90,144	40,099	159,854	159,854	159,854
Grants & Contributions - Capital Purposes	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>3,011,891</b>	<b>2,925,537</b>	<b>86,354</b>	<b>5,769,364</b>	<b>5,911,364</b>	<b>6,011,364</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(1,405,986)	(1,454,605)	48,619	(3,047,371)	(3,103,371)	(3,103,371)
Borrowing Costs	-	-	-	-	-	-
Materials and Contracts	(353,697)	(404,621)	50,924	(752,837)	(838,837)	(938,837)
Depreciation and Amortisation	(164,514)	(164,514)	-	(329,162)	(329,162)	(329,162)
Other Expenses	(262,253)	(273,886)	11,633	(372,737)	(372,737)	(372,737)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	(84,815)	(86,819)	2,004	(184,846)	(184,846)	(184,846)
Overhead Allocation	(541,092)	(541,092)	-	(1,082,411)	(1,082,411)	(1,082,411)
<b>Total Expenses from Continuing Operations</b>	<b>(2,812,356)</b>	<b>(2,925,537)</b>	<b>113,181</b>	<b>(5,769,363)</b>	<b>(5,911,363)</b>	<b>(6,011,363)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>199,535</b>	<b>-</b>	<b>199,535</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Year to Date Actuals and Annual Forecast**

The Surplus from Continuing Operations at the end of the second quarter is principally a timing difference related to slightly higher than anticipated income and lower than anticipated expenses during this period.

The slightly higher income principally relates to the early receipt of State Government operating subsidies for aged and community services an additional \$9,000 for the Beach Services sponsorship, \$8,235 in higher than anticipated door income and sales in Youth Services, \$8,960 received from an insurance claim for water damage at Curl Curl Sports Centre and \$11,882 recovering outgoings in Beacon Hill Kindergarten.

The slightly lower expenses principally relates to employment costs associated with the timing of leave and the timing of materials and contracts expenditure.

While there is no change in the anticipated Surplus/(Deficit) from Continuing Operations individual items of both Income and Expenses from Continuing Operations have been adjusted to reflect:

- An increase in Employee Benefits and Oncosts of \$56,000 resulting from an extension to the lifeguard season at Freshwater and Dee Why Beaches to nine months; and
- An increase in Materials & Contracts of \$86,000 to fund a Risk Assessment Methodology and Assessment Project resulting from of an Internal Audit review and \$100,000 for the Strategic Asset Management of Community Facilities review.
- An increase in Rates and Annual Charges Income of \$242,000 reflecting a transfer of \$142,000 from Cultural Services and \$100,000 from Corporate Support.

### Key Highlights

#### **'Connecting Again'**

On 11 November 2010 as an initiative of the Social Isolation Working Party, Aged Services ran a successful event called 'Connecting Again' a forum which attracted 65 attendees and presented an opportunity for groups to come together to discuss issues and gather ideas for promotion, grant funding, transport, social support, and attracting and retaining members.

#### **Graffiti Management Plan and Graffiti Policy**

On the 19 October 2010 the Graffiti Management Plan and Graffiti Policy was adopted by Council. Subsequently various departments have incorporated aspects of the plan into their business planning for the remainder of the 2010-2011 financial year and beyond. This includes proposals for a number of public art projects which will be implemented in early 2011.

#### **Community Centre Utilisation**

Community Centre applications for the 2011 calendar year have been received for councils 23 community centres, staff have reviewed the applications and allocated space to the regular hirers according to Council's strategic goals and the principles of fairness and equity.

Utilisation within Councils community centres continues to grow with a number of hirers increasing their hours in 2011. Demand for space to host social functions and children's birthdayparties continues to increase due to increased marketing, affordability, wet weather, improved facilities and playgrounds and the variety of centres and spaces on offer.

## Financials

### December 2010 Quarterly Report by Service Compliance

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	786,047	786,047	-	1,327,783	1,327,783	1,327,783
User Charges & Fees	698,712	531,749	166,963	1,155,883	1,155,883	1,155,883
Interest & Investment Revenue	-	-	-	-	-	-
Other Revenues	1,648,515	1,567,021	81,494	3,183,308	3,410,308	3,483,308
Grants & Contributions - Operating Purposes	-	-	-	-	-	-
Grants & Contributions - Capital Purposes	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>3,133,274</b>	<b>2,884,817</b>	<b>248,457</b>	<b>5,666,974</b>	<b>5,893,974</b>	<b>5,966,974</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(1,327,483)	(1,488,677)	161,194	(3,017,405)	(3,017,405)	(2,867,405)
Borrowing Costs	-	-	-	-	-	-
Materials and Contracts	(235,508)	(325,372)	89,864	(621,430)	(637,605)	(630,605)
Depreciation and Amortisation	-	-	-	-	-	-
Other Expenses	(107,301)	(93,209)	(14,092)	(65,041)	(125,866)	(125,866)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	(220,231)	(251,331)	31,100	(510,066)	(510,066)	(510,066)
Overhead Allocation	(726,228)	(726,228)	-	(1,453,031)	(1,453,031)	(1,453,031)
<b>Total Expenses from Continuing Operations</b>	<b>(2,616,750)</b>	<b>(2,884,817)</b>	<b>268,067</b>	<b>(5,666,974)</b>	<b>(5,743,974)</b>	<b>(5,586,974)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>516,524</b>	<b>-</b>	<b>516,524</b>	<b>-</b>	<b>150,000</b>	<b>380,000</b>

### Year to Date Actuals and Annual Forecast

The Surplus from Continuing Operations relates to both higher than anticipated income and lower than anticipated expenses.

The higher than anticipated income relates to additional parking fees of \$90,277 and higher other fines of \$76,317. This reflects a greater emphasis on compliance enforcement and public safety measures.

The lower than anticipated expenses principally relates to employment costs associated with vacant positions and the timing of Materials and Contracts expenditure.

An increase in the Surplus from Continuing Operations to \$380,000 (September forecast \$150,000) is anticipated for the full financial year due to additional Other Fine Income of \$73,000, a decrease in employee costs of \$150,000 due to vacant positions and a decrease in Materials and Contracts of \$7,000.

### Progress Capital Works and Key Initiatives



1 Key Initiatives at least 90% of target

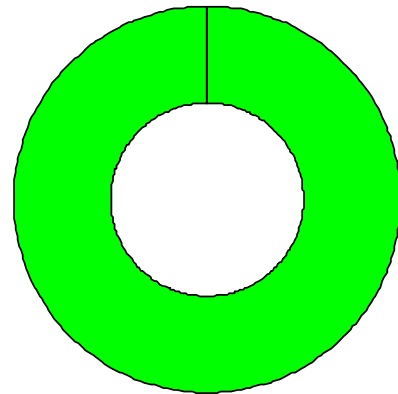


0 Key Initiatives between 70 and 90% of Action target achieved



0 Key Initiatives less than 70% of target

**Total**      **1**      **Actions**




100%

The implementation of the beach parking review is complete.

Key Initiatives

Action and Commentary

Action and Commentary	Timeframe		
	% Complete	Completion Date	Status
<u>3.4.1.1</u> Implement the findings of the beach parking review •	100%	30/06/2011	 Completed

**Financials**
**December 2010 Quarterly Report by Service  
Cultural Services**

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	485,722	485,722	-	993,532	851,532	851,532
User Charges & Fees	165	2,276	(2,111)	8,640	4,755	4,755
Interest & Investment Revenue	-	-	-	-	-	-
Other Revenues	13,480	31,698	(18,218)	63,417	63,417	63,417
Grants & Contributions - Operating Purposes	2,614	-	2,614	-	-	-
Grants & Contributions - Capital Purposes	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>501,981</b>	<b>519,696</b>	<b>(17,715)</b>	<b>1,065,589</b>	<b>919,704</b>	<b>919,704</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(155,171)	(182,402)	27,231	(464,665)	(318,780)	(318,780)
Borrowing Costs	-	-	-	-	-	-
Materials and Contracts	(111,206)	(187,887)	76,681	(296,230)	(336,230)	(336,230)
Depreciation and Amortisation	-	-	-	-	-	-
Other Expenses	(33,302)	(43,910)	10,608	(87,928)	(87,928)	(87,928)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	(7,108)	(15,911)	8,803	(37,520)	(37,520)	(37,520)
Overhead Allocation	(89,586)	(89,586)	-	(179,246)	(179,246)	(179,246)
<b>Total Expenses from Continuing Operations</b>	<b>(396,373)</b>	<b>(519,696)</b>	<b>123,323</b>	<b>(1,065,589)</b>	<b>(959,704)</b>	<b>(959,704)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>105,608</b>	<b>-</b>	<b>105,608</b>	<b>0</b>	<b>(40,000)</b>	<b>(40,000)</b>




**Year to Date Actuals and Annual Forecast**

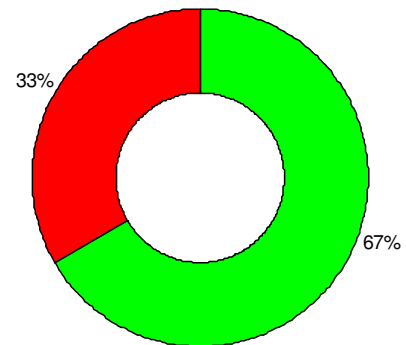
The Surplus from Continuing Operations at the end of the second quarter relates to timing issues associated with events such as Australia Day.

An anticipated Surplus from Continuing Operations for the full financial year of \$142,000 had been anticipated at the end of the first quarter resulting from savings in Employee Benefits and OnCosts offset by a corresponding deficit within the Community and Safety Services forecast. Rates and Annual Charges had been transferred to Community and Safety Services to reflect this.

A revised Deficit from Continuing Operations for the full financial year of \$40,000 is now anticipated reflecting the costs of the New Years Eve Fireworks at Collaroy Beach which had been approved by Council Resolution on 23 November 2010.

**Progress Capital Works and Key Initiatives**

	2	Key Initiatives at least 90% of target
	0	Key Initiatives between 70 and 90% of Action target achieved
	1	Key Initiatives less than 70% of target
<b>Total</b>	<b>3</b>	<b>Actions</b>



The development of a public art strategy will be delayed until 2011-2012 as it is not resourced.

**Key Highlights**

**Ted Jackson Reserve**

A dedication ceremony was held on Monday 18 October to rename Dee Why Beach Reserve Ted Jackson Reserve in recognition of Edward Walter (Ted) Jackson OAM, BEM. Mr Jackson passed away in July and had a life long association with Dee Why and worked tirelessly for the people of Warringah. Mr Jackson worked for Warringah Council for 31 years before being elected as a Councillor in 1983. He became Shire President in 1985 and again from 1986 to 1989

**Christmas by the Beach**

The annual Christmas by the Beach was celebrated on Sunday 19 December at Ted Jackson Reserve, Dee Why Beach. Some 3000 plus people attended across the day enjoying the activities that include markets, visit from Santa, camel rides, free Santa photos, activities for the kids, performances and finishing up with Carols by the Sea presented by the Combined Churches of Dee Why.

**New Year's Eve Collaroy Beach**

This family friendly event provided roving entertainment, free face painting and a large fireworks display. More than 2000 people attended and enjoyed an evening picnic and entertainment on Collaroy beach.

**Remembrance Day Manly Dam**




Council assisted the Manly Warringah War Memorial Trust to deliver this annual event which encouraged students from the local primary schools to participate and attend. Approximately 500 school students and guests attended. The Manly Selective Concert Band performed and the ceremony featured the Last Post and the laying of wreaths.

**Warringah Council Grant Ceremony Oxford Falls Peace park**

The annual Grant Ceremony was held at Oxford Falls Peace Park with representatives from Community, Cultural and Sporting groups in attendance to receive their cheques. More than 50 people attended and enjoyed refreshments on the lawn outside the Old School house.

Key Initiatives

Action and Commentary

Action and Commentary		Timeframe		
		% Complete	Completion Date	Status
<b>2.1.6.1</b>	<b>Develop a Public Art Strategy</b> <ul style="list-style-type: none"> <li>This project won't be undertaken this financial year as it is currently unresourced. It is recommended that this project be considered for inclusion in the 2011-2012 program.</li> </ul>	0%	30/06/2011	 Delayed
<b>2.1.6.4</b>	<b>Deliver a Program of events</b> <ul style="list-style-type: none"> <li>.</li> </ul>	50%	30/06/2011	 On Schedule
<b>2.1.6.6</b>	<b>Deliver a Festival of Children's Literature</b> <ul style="list-style-type: none"> <li>.</li> </ul>	100%	30/06/2011	 Completed

**Financials**

**December 2010 Quarterly Report by Service  
Development Assessment**

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	1,870,438	1,870,438	-	3,789,197	3,789,197	3,789,197
User Charges & Fees	1,382,855	865,400	517,455	1,732,883	1,732,883	2,112,883
Interest & Investment Revenue	-	-	-	-	-	-
Other Revenues	6,300	-	6,300	-	-	-
Grants & Contributions - Operating Purposes	-	-	-	-	-	-
Grants & Contributions - Capital Purposes	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>3,259,593</b>	<b>2,735,838</b>	<b>523,755</b>	<b>5,522,080</b>	<b>5,522,080</b>	<b>5,902,080</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(1,605,697)	(1,629,555)	23,858	(3,302,297)	(3,302,297)	(3,302,297)
Borrowing Costs	-	-	-	-	-	-
Materials and Contracts	(68,065)	(100,099)	32,034	(200,543)	(200,543)	(200,543)
Depreciation and Amortisation	-	-	-	-	-	-
Other Expenses	(77,175)	(56,985)	(20,190)	(114,267)	(114,267)	(114,267)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	(270,321)	(195,029)	(75,292)	(396,029)	(396,029)	(476,029)
Overhead Allocation	(754,170)	(754,170)	-	(1,508,944)	(1,508,944)	(1,508,944)
<b>Total Expenses from Continuing Operations</b>	<b>(2,775,428)</b>	<b>(2,735,838)</b>	<b>(39,590)</b>	<b>(5,522,080)</b>	<b>(5,522,080)</b>	<b>(5,602,080)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>484,165</b>	<b>-</b>	<b>484,165</b>	<b>0</b>	<b>0</b>	<b>300,000</b>

**Year to Date Actuals and Annual Forecast**

The Surplus from Continuing Operations largely relates to higher than anticipated Development Application Fee Income.

A Surplus from Continuing Operations of \$300,000 is anticipated for the full financial year due to higher than anticipated Development Application Fees .

### Progress Capital Works and Key Initiatives



1 Key Initiatives at least 90% of target

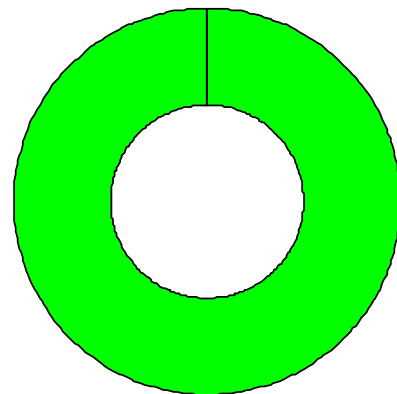


0 Key Initiatives between 70 and 90% of Action target achieved



0 Key Initiatives less than 70% of target

**Total**      **1**      **Actions**



100%

Work on streamlining the Local Environmental Plan to reduce resources is complete.


### Key Highlights

The December quarter was extremely busy for the Development Assessment service. There was an 8% increase in the number of development applications received compared to the previous quarter. Despite this, processing times were faster.

There was also increased Planning Panel activity during the quarter. There were two meetings of the Joint Regional Planning Panel that dealt with three major developments - Freshwater Village development, Willandra Road Development (Red Hill) and the St Vincent de Paul development at Brookvale. In addition, six meetings of the Warringah Development Assessment Panel (WDAP) and Warringah Development Review Panel (WDRP) were held that considered 16 applications, including the Harbord Diggers.

Key Initiatives

Action and Commentary

Action and Commentary		Timeframe		
		% Complete	Completion Date	Status
<u>3.2.2.1</u>	Streamline the Local Environment Plan to reduce resources required to assess development applications	100%	30/06/2011	 Completed

-

**Financials**

**December 2010 Quarterly Report by Service  
Glen Street Theatre**

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	523,276	523,276	-	1,100,418	1,180,418	1,180,418
User Charges & Fees	1,088,487	1,001,748	86,739	2,091,037	1,806,989	1,806,989
Interest & Investment Revenue	29,044	26,816	2,228	42,000	50,816	50,816
Other Revenues	287,610	296,172	(8,562)	534,819	500,131	500,131
Grants & Contributions - Operating Purposes	1,027	-	1,027	-	-	-
Grants & Contributions - Capital Purposes	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,929,444</b>	<b>1,848,012</b>	<b>81,432</b>	<b>3,768,274</b>	<b>3,538,354</b>	<b>3,538,354</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(574,872)	(613,152)	38,279	(1,126,923)	(1,183,242)	(1,183,242)
Borrowing Costs	-	-	-	-	-	-
Materials and Contracts	(688,095)	(652,946)	(35,149)	(1,485,581)	(1,201,704)	(1,201,704)
Depreciation and Amortisation	(51,701)	(55,969)	4,268	(132,117)	(130,482)	(130,482)
Other Expenses	(184,428)	(207,027)	22,599	(369,299)	(372,205)	(372,205)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	(11,482)	(13,068)	1,587	(42,423)	(38,790)	(38,790)
Overhead Allocation	(305,850)	(305,850)	-	(611,931)	(611,931)	(611,931)
<b>Total Expenses from Continuing Operations</b>	<b>(1,816,428)</b>	<b>(1,848,012)</b>	<b>31,584</b>	<b>(3,768,274)</b>	<b>(3,538,354)</b>	<b>(3,538,354)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>113,017</b>	<b>-</b>	<b>113,017</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Year to Date Actuals and Annual Forecast**

The Surplus from Continuing Operations relates to higher than anticipated income and lower than anticipated expenses during the second quarter.

The higher than anticipated income is due to higher attendance levels for The Gruffalo and Peace Train productions, and an additional literary lunch.

The lower than anticipated Employee Benefits & On Costs is due mainly to maternity leave and short term savings on vacant positions. Materials and Contracts are higher than anticipated due to additional royalty payments arising from the additional production income noted above. Other Operating Expenses are lower due to more cost effective printing costs associated with advertising and promotions.

There have been no changes to the Annual Forecast.

## Progress Capital Works and Key Initiatives



6 Key Initiatives at least 90% of target

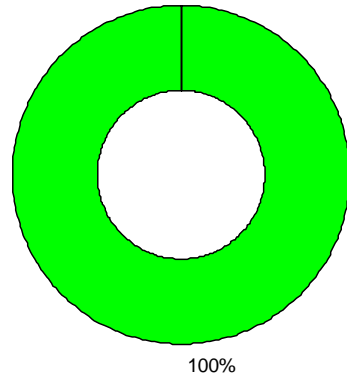


0 Key Initiatives between 70 and 90% of Action target achieved



0 Key Initiatives less than 70% of target

**Total 6 Actions**



All capital works and key initiatives on schedule.

## Key Highlights

### Visual Arts, Musical and Literary Cultural Programs




The December literary lunch was sold out and featured Richard Glover with his new book WHY MEN ARE NECESSARY. The final MUSIC AT THE GLEN concert took place in early December.

### KidsPlay

The 2010 KidsPlay season ended with THE GRUFFALO. This production was exceedingly well received by audiences..




Key Initiatives

Action and Commentary

Action and Commentary		Timeframe		
		% Complete	Completion Date	Status
<u>2.1.2.2</u>	Build Glen Street's Brand within the Local Community	50%	30/06/2011	 On Schedule
• .				
<u>2.1.6.2</u>	Review the KidsPlay Program	50%	30/06/2011	 On Schedule
• .				
<u>2.1.6.5</u>	Deliver the 25th anniversary celebration of Glen Street Theatre	100%	30/06/2011	 Completed
• .				

Capital Works

Action and Commentary

Action and Commentary		Timeframe			Expenditure		
		% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<u>3.1.1.1</u>	Renew car park area and lighting - CR4701	50%	30/06/2011	 On Schedule	\$90,000.00	\$4,550.00	\$99,098.00
•							
<u>3.1.1.2</u>	Renew flying system - CR4702	50%	30/06/2011	 On Schedule	\$119,500.00	\$0.00	\$110,398.00
•							
<u>3.1.1.3</u>	Stage 3 Entertainment Use works - CR4703	50%	30/06/2011	 On Schedule	\$350,000.00	\$139,327.00	\$350,004.00
•							

Financials

December 2010 Quarterly Report by Service  
Information & Library

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	2,754,543	2,754,543	-	5,493,572	5,493,572	5,493,572
User Charges & Fees	106,596	91,563	15,033	183,184	183,184	183,184
Interest & Investment Revenue	-	-	-	-	-	-
Other Revenues	6,462	19,000	(12,538)	38,000	38,000	38,000
Grants & Contributions - Operating Purposes	113,040	14,411	98,628	114,823	114,823	114,823
Grants & Contributions - Capital Purposes	263,460	129,000	134,460	258,000	258,000	258,000
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>3,244,101</b>	<b>3,008,518</b>	<b>235,584</b>	<b>6,087,579</b>	<b>6,087,579</b>	<b>6,087,579</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(1,795,651)	(1,802,070)	6,419	(3,651,680)	(3,651,680)	(3,651,680)
Borrowing Costs	-	-	-	-	-	-
Materials and Contracts	(175,186)	(277,957)	102,771	(555,935)	(555,935)	(555,935)
Depreciation and Amortisation	(282,996)	(282,996)	-	(566,222)	(566,222)	(566,222)
Other Expenses	(65,142)	(38,920)	(26,222)	(97,741)	(97,741)	(97,741)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	(66,908)	(62,230)	(4,678)	(126,896)	(126,896)	(126,896)
Overhead Allocation	(544,344)	(544,344)	-	(1,089,105)	(1,089,105)	(1,089,105)
<b>Total Expenses from Continuing Operations</b>	<b>(2,930,227)</b>	<b>(3,008,518)</b>	<b>78,291</b>	<b>(6,087,579)</b>	<b>(6,087,579)</b>	<b>(6,087,579)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>313,875</b>	<b>-</b>	<b>313,875</b>	<b>-</b>	<b>-</b>	<b>-</b>

Year to Date Actuals and Annual Forecast




The Surplus from Continuing Operations at the end of the second quarter principally relates to both higher than anticipated income and lower than anticipated expenses.

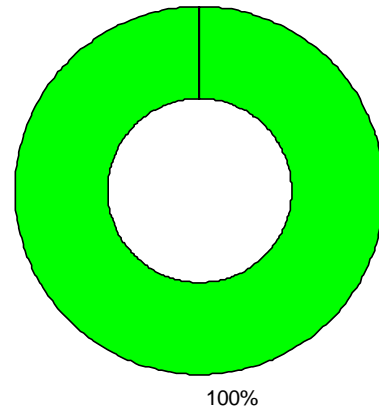
This higher income principally relates to the timing of the receipt of both Operational and Capital State Library Grants. It is not possible to anticipate whether this higher level of service fees income will continue for the full financial year.

The slightly lower expenses principally relates to the timing of Materials and Contracts costs.

We do not anticipate that there will be any changes to the annual forecast.

### Progress Capital Works and Key Initiatives

	3	Key Initiatives at least 90% of target
	0	Key Initiatives between 70 and 90% of Action target achieved
	1	Key Initiatives less than 70% of target
<b>Total</b>	<b>4</b>	<b>Actions</b>



All capital works and key initiatives on schedule.

### Key Highlights

The Dee Why and Warringah Mall Libraries were recarpeted freshening up these areas.




The Research Excellence Award program for students was completed in cooperation with local high schools and Northern Beaches College of TAFE.

The Festival of Children's Literature was delivered by the Library and Events Team.

The on-line availability of English Language the Road to IELTS commenced. This represents a significant upgrade to the English teaching resources available in this region.

Key Initiatives


Action and Commentary

Action and Commentary		Timeframe		
		% Complete	Completion Date	Status
<u>2.1.2.1</u>	Review the presentation and delivery of the Community Directory	58%	30/06/2011	 On Schedule
• .				
<u>3.4.1.1</u>	Review the Collection Development Policy	58%	30/06/2011	 On Schedule
• .				
<u>3.4.1.2</u>	Benchmark the cost of collection management against the State Library of NSW guidelines	58%	30/06/2011	 On Schedule
• .				

## Information and Library Services

### Capital Works

#### Action and Commentary

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<b>3.1.1.1</b> <b>Library books renewal of book stock - CR4801</b>	58%	30/06/2011	 On Schedule	\$531,995.00	\$285,058.00	\$531,996.00

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**Financials**
**December 2010 Quarterly Report by Service  
Kimbriki**

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	-	-	-	-	-	-
User Charges & Fees	8,278,588	8,109,329	169,259	17,096,390	17,096,390	17,346,390
Interest & Investment Revenue	297,481	120,000	177,481	240,000	240,000	500,000
Other Revenues	786,764	899,265	(112,501)	746,494	746,494	646,494
Grants & Contributions - Operating Purposes	-	-	-	-	-	-
Grants & Contributions - Capital Purposes	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>9,362,833</b>	<b>9,128,594</b>	<b>234,239</b>	<b>18,082,884</b>	<b>18,082,884</b>	<b>18,492,884</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncoasts	(1,123,714)	(1,134,215)	10,501	(2,290,887)	(2,290,887)	(2,290,887)
Borrowing Costs	-	-	-	-	-	-
Materials and Contracts	(4,339,469)	(3,953,001)	(386,468)	(7,937,919)	(7,937,919)	(8,287,919)
Depreciation and Amortisation	(61,558)	(145,218)	83,660	(290,440)	(290,440)	(290,440)
Other Expenses	(2,613,096)	(2,790,818)	177,722	(5,567,575)	(5,567,575)	(5,627,575)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	-	-	-	-	-	-
Overhead Allocation	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>(8,137,837)</b>	<b>(8,023,252)</b>	<b>(114,585)</b>	<b>(16,086,821)</b>	<b>(16,086,821)</b>	<b>(16,496,821)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>1,224,996</b>	<b>1,105,342</b>	<b>119,654</b>	<b>1,996,063</b>	<b>1,996,063</b>	<b>1,996,063</b>

**Year to Date Actuals and Annual Forecast**

The Surplus from Continuing Operations is tracking higher than budget principally due to higher than anticipated revenue and higher than anticipated expenses.

User Fees & Charges are ahead as a result of higher than anticipated tip fees due to higher tonnage. This has resulted in a consequential increase in waste costs impacting on a higher level of Expenses from Continuing Operations.

While there is no change in the anticipated Surplus from continuing Operations, the forecast of both Income and Expenses from Continuing Operations have been revised to reflect changes in waste income and costs.

## Financials

### December 2010 Quarterly Report by Service Natural Environment

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	5,518,073	5,518,073	-	9,368,094	10,389,061	9,837,973
User Charges & Fees	17,937	25,578	(7,641)	50,535	50,535	50,535
Interest & Investment Revenue	-	-	-	-	-	-
Other Revenues	11	-	11	-	-	-
Grants & Contributions - Operating Purposes	39,627	-	39,627	546,920	567,220	577,220
Grants & Contributions - Capital Purposes	-	-	-	2,875,000	1,906,352	2,385,750
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>5,575,647</b>	<b>5,543,651</b>	<b>31,996</b>	<b>12,840,548</b>	<b>12,913,167</b>	<b>12,851,477</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(1,402,115)	(1,379,160)	(22,954)	(2,436,883)	(2,536,315)	(2,559,950)
Borrowing Costs	-	-	-	-	-	-
Materials and Contracts	(1,103,749)	(1,201,325)	97,577	(4,420,518)	(4,354,594)	(4,266,594)
Depreciation and Amortisation	(1,661,712)	(1,661,712)	-	(3,324,748)	(3,324,748)	(3,324,748)
Other Expenses	(83,111)	(100,969)	17,858	(135,698)	(245,186)	(222,861)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	(571,647)	(525,112)	(46,536)	(1,171,420)	(1,170,044)	(1,170,044)
Overhead Allocation	(675,372)	(675,372)	-	(1,351,281)	(1,351,281)	(1,351,281)
<b>Total Expenses from Continuing Operations</b>	<b>(5,497,705)</b>	<b>(5,543,651)</b>	<b>45,945</b>	<b>(12,840,548)</b>	<b>(12,982,168)</b>	<b>(12,895,477)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>77,942</b>	<b>-</b>	<b>77,941</b>	<b>-</b>	<b>(69,000)</b>	<b>(44,000)</b>

### Year to Date Actuals and Annual Forecast

The Surplus from Continuing Operations at the end of the second quarter principally relates to both higher than anticipated income and lower than anticipated expenses.

This higher income principally relates to the receipt of additional operational grants and the lower expenses have resulted from delays in the finalisation of bush regeneration contracts and delays in the Coastal Program due to State Government reform delay offset by additional employee costs associated with administrative projects.




A Deficit from Continuing Operations for the full financial year of \$44,000 is anticipated, which is a reduction from \$69,000 at the end of the first quarter.

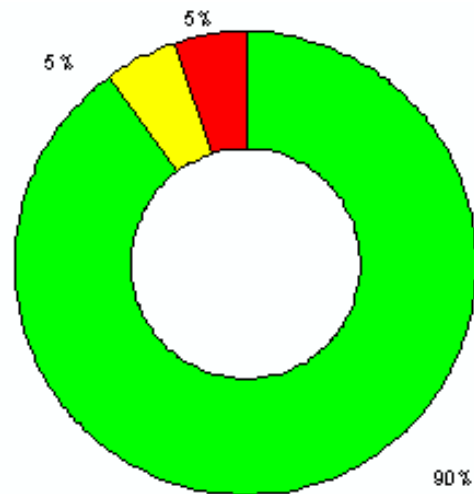
Total Income from Continuing Operations is anticipated to decrease by \$61,690. Grants and Contributions – Capital Purposes have been increased by \$489,398 principally due to the confirmation of the Federal Grant in relation to the Narrabeen Lagoon Trail Project. The forecast decrease in Rates relates to a reallocation back to Corporate Support of the amount allocated to Natural Environment during the first quarter as a result of an anticipated reduction in this grant.

Total Expenses from Continuing Operations is anticipated to decrease by \$86,690 principally due to:

- An additional \$23,635 in salary costs associated with system enhancements;
- A reduction of \$88,000 relating to Fire Management not required until next financial year; and
- A reduction of \$17,858 in Other Expenses.

Progress Capital Works and Key Initiatives

	18	Key Initiatives at least 90% of target
	1	Key Initiatives between 70 and 90% of Action target achieved
	1	Key Initiatives less than 70% of target
<b>Total</b>	<b>20</b>	<b>Actions</b>



The majority of actions are on schedule. Delays have been experienced with the Dee Why CBD stormwater works and Narrabeen Pathway works and it is proposed to rephrase expenditure into 2011-2012.

Key Highlights

**Friends of the Bush Christmas Party**

The Friends of the Bush Christmas Party was held at Long Reef Surf Club with over 100 volunteers attending.

**Community Survey – Narrabeen Lagoon Project**

The final 'Narrabeen Lagoon Creating a Sustainable Catchment' community survey was undertaken. Up to 400 residents in the catchment were surveyed on their knowledge and behaviours in regards to the catchment and sustainability. The results will be analysed in detail in January 2011.

**Additional Funding for Weed Removal**

A grant of \$38,000 from the Sydney Weeds Committee was offered to Council to help control exotic canopy vines and shrubs. The grant money will be mainly spent in the Middle Creek /Wakehurst Parkway area.

**Completion of State of the Environment Report and EcoNews**

The annual State of the Environment report was finalised and submitted to the Department of Local Government and another edition of EcoNews was finalised.

**Caring for the Bush**

In the last quarter over 30 bush regeneration contracts have been commissioned to help improve the biodiversity of Warringah bushland areas. The works include bush regeneration of high priority bushland, wildlife corridors, threatened species areas and fire management access zones. This work encompasses over 300 hectares of bushland and occurs at 136 sites across Warringah.

### Progress Capital Works and Key Initiatives

#### Pest Species Program

Feral animal control has been ongoing and has targeted foxes and rabbits. Fox control has been undertaken at Manly Dam, Middle Creek, Deep Creek, Dee Why Lagoon and Red Hill.

Rabbit control has been carried out at Narrabeen, Dee Why, Collaroy, Forestville, Killarney Heights, and Oxford Falls.












#### Sustainability and Waste Workshops

A number of workshops on sustainability and waste reduction have been held to educate the community on a variety of environmental issues. Workshops and community activities undertaken through the Narrabeen Lagoon Creating a Sustainable Catchment grant project include four Sustainable Champions workshops, two eco-paddles, a guided bushwalk and youth photography workshop. Seven waste education workshops have also been undertaken that were aimed at educating residents to reduced their waste through buying less and recycling waste materials and also to swap goods of value either at organised swap events or through charity organisations.

## Natural Environment

### Key Initiatives

#### Action and Commentary

Action and Commentary		Timeframe		
		% Complete	Completion Date	Status
<u>1.1.1.1</u>	Coordination of fire management access zones and hazard reductions	50%	30/06/2014	 On Schedule
• .				
<u>1.1.1.2</u>	Pest Species Control Program	58%	30/06/2011	 On Schedule
• .				
<u>1.1.1.4</u>	Hilltop to Headland Lecture Program	20%	30/06/2011	 On Schedule
• .				
<u>1.1.1.5</u>	Bushland Restoration	40%	30/06/2014	 On Schedule
• .				
<u>1.1.1.6</u>	Develop a Bio-restoration Strategy	62%	30/06/2011	 On Schedule
• .				
<u>1.1.1.7</u>	Narrabeen Lagoon Creating a Sustainable Catchment Campaign	85%	01/04/2011	 On Schedule
• .				
<u>1.1.2.1</u>	Preparation of Narrabeen Lagoon Plan of Management	75%	30/05/2012	 On Schedule
• .				
<u>1.1.2.2</u>	Narrabeen Lagoon Flood Study	50%	29/11/2013	 On Schedule
• .				
<u>1.1.2.4</u>	Manly Lagoon Flood Study	65%	30/12/2012	 On Schedule
• .				
<u>1.1.2.5</u>	Manly Lagoon Catchment Study	47%	30/06/2012	 On Schedule
• .				
<u>1.1.2.6</u>	Coastal erosion emergency action plan	65%	30/11/2011	 On Schedule
• .				


## Natural Environment

### Capital Works

#### Action and Commentary

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<p><b>1.1.1.3</b>      <b>Renewal Works - Natural Environment - CR4501</b></p> <ul style="list-style-type: none"> <li>.</li> </ul>	0%	30/06/2011	Not Started	\$415,998.00	\$0.00	\$415,998.00
<p><b>1.1.2.10</b>      <b>Manly Lagoon Dredging - CR3305</b></p> <ul style="list-style-type: none"> <li>.</li> </ul>	42%	30/06/2011	On Schedule	\$206,859.00	\$0.00	\$206,859.00
<p><b>3.2.4.1</b>      <b>Emergency Stormwater Works - CR4502</b></p> <ul style="list-style-type: none"> <li>• The forecast reflects the carry forward from 2009/10 of \$357,000 approved at the meeting on 23 November 2010.</li> </ul>	58%	30/06/2011	On Schedule	\$230,000.00	\$510,594.00	\$587,003.00
<p><b>3.2.4.2</b>      <b>21 Ryan Place, Beacon Hill - stormwater works - CR2301</b></p> <ul style="list-style-type: none"> <li>.</li> </ul>	25%	30/06/2011	On Schedule	\$437,777.00	\$4,464.00	\$447,159.00
<p><b>3.2.4.3</b>      <b>Jenkins Street Collaroy - stormwater works - CR3307</b></p> <ul style="list-style-type: none"> <li>.</li> </ul>	100%	30/06/2011	Completed	\$85,000.00	\$71,764.00	\$71,764.00
<p><b>3.2.4.4</b>      <b>Dee Why CBD - stormwater capacity upgrade detailed design stage 1- CN3301</b></p> <ul style="list-style-type: none"> <li>• Hydraulic investigations and an underground services location assessment are underway. A Draft Community Consultation Plan is being prepared. An update from the consultant indicates additional survey and modelling work may be required which will result in delays to the project into 2011/12. The forecast has been adjusted by \$375,952 since last quarter to reflect this.</li> </ul>	6%	30/06/2013	Behind Schedule	\$700,000.00	\$107,442.00	\$306,630.00
<p><b>3.2.4.5</b>      <b>Collaroy Stormwater outlet - detailed design - CR2306</b></p> <ul style="list-style-type: none"> <li>.</li> </ul>	18%	30/06/2011	On Schedule	\$200,000.00	\$1,278.00	\$201,254.00
<p><b>3.3.1.1</b>      <b>South Creek (Dee Why) Cycleway - CN3303</b></p> <ul style="list-style-type: none"> <li>.</li> </ul>	20%	30/06/2011	On Schedule	\$312,612.00	\$42,952.00	\$312,612.00

## Natural Environment

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<p><b>3.4.1.1</b>      <b>Narrabeen Lagoon Pathway - stage 2B - CN3304, CN3308, CN2305, CN2306</b></p> <ul style="list-style-type: none"> <li>Advertising commenced for construction of the Middle Creek Reserve amenities upgrades with tenders closing 22 February 2011. Planning for the community workshop in March 2011 has commenced and community consultation was undertaken to encourage input into the online survey and forum which closes 31 January 2011. Preliminary options for Stage 2B are being finalised in consultation with main stakeholders. Addressing stakeholder feedback has contributed to delays in refining options. The forecast has been adjusted to allow for \$287,439 to be rephased to 2011/12.</li> </ul>	25%	30/06/2013	 Behind Schedule	\$3,710,161.00	\$677,105.00	\$3,474,411

## Financials

### December 2010 Quarterly Report by Service Parks, Reserves & Foreshores

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	4,058,573	4,058,573	-	6,988,527	6,988,527	6,988,527
User Charges & Fees	458,299	350,678	107,621	268,510	398,510	618,510
Interest & Investment Revenue	-	-	-	-	-	-
Other Revenues	10,335	-	10,335	-	-	-
Grants & Contributions - Operating Purposes	3,750	-	3,750	-	-	-
Grants & Contributions - Capital Purposes	100,000	50,000	50,000	1,600,000	100,000	100,000
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>4,630,957</b>	<b>4,459,251</b>	<b>171,706</b>	<b>8,857,037</b>	<b>7,487,037</b>	<b>7,707,037</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(1,566,416)	(1,569,724)	3,308	(3,182,923)	(3,182,923)	(3,182,923)
Borrowing Costs	-	-	-	-	-	-
Materials and Contracts	(1,465,811)	(1,943,804)	477,993	(3,776,967)	(3,776,967)	(3,816,967)
Depreciation and Amortisation	-	-	-	-	-	-
Other Expenses	(62,944)	(21,481)	(41,463)	(41,603)	(41,603)	(41,603)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	(165,070)	(213,518)	48,447	(433,537)	(433,537)	(433,537)
Overhead Allocation	(710,724)	(710,724)	-	(1,422,007)	(1,422,007)	(1,422,007)
<b>Total Expenses from Continuing Operations</b>	<b>(3,970,965)</b>	<b>(4,459,251)</b>	<b>488,285</b>	<b>(8,857,037)</b>	<b>(8,857,037)</b>	<b>(8,897,037)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>659,992</b>	<b>-</b>	<b>659,992</b>	<b>(0)</b>	<b>(1,370,000)</b>	<b>(1,190,000)</b>

### Year to Date Actuals and Annual Forecast

The Surplus from Continuing Operations at the end of the second quarter is effectively a timing difference related to unbudgeted income and lower than anticipated expenses during this period.

The higher income relates to Sports Union Sportsfield contributions as well as two circuses which had not been budgeted. Materials and Contracts are lower due to the timing differences associated with rain delays impacting in areas such as turf renewal. Internal Charges are lower due to a lower utilisation of plant as a result of timing differences due to the weather.

A Deficit from Continuing Operations of \$1,190,000 is anticipated for the full financial year principally due to an increase in Total Income from Continuing Operations. This is a reduction of \$180,000 from the previous quarter due to further contributions from the Sports Union. The annual forecast for User Fees and Charges has been increased by \$350,000 to reflect the Sports Union Sportsfield contributions and circus revenue noted above. The forecast for Grants and Contributions has been decreased in relation to the Collaroy Disability Access Tourism Precinct project and decreased by \$100,000 due to lower than anticipated grant funds received by the Department of Sport and Recreation in relation to the Nolans Reserve Floodlighting Upgrade project. Total Expenses from continuing Operations has increased by \$40,000 due to additional maintenance cost.

**Progress Capital Works and Key Initiatives**



25 Action at least 90% of target

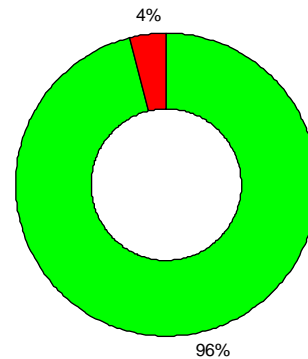


0 Actions between 70 and 90% of Action target achieved



1 Actions less than 70% of target

**Total 26 Actions**



The majority of capital works and key initiatives are on schedule. The reserve improvements as part of the Collaroy Access Tourism precinct are proposed to be re-phased into 2011-2012.

**Key Highlights**

**New Park - Green Street Park Brookvale**

On Saturday December 18 Brookvale’s newest park and playground was officially opened. This exciting green space for residents living on the fringe of Warringah’s industrial area has been developed following the acquisition of four blocks of land on the corner of Old Pittwater Road and Green Street. The new playground includes:

- contemporary play equipment designed for toddlers and school-aged children, plus a climbing wall
- explorative play area featuring a small timber bridge and dry creek bed
- social/dramatic play area featuring a timber observation deck, and
- a level grassed area for physical play

**“Barbies” at Jamieson Park Narrabeen**


Three new gas barbeques were installed in Jamieson Park, Narrabeen. The addition of these facilities enhance the locations as a favourite picnic destination for locals.

**Improvements to Brookvale Oval**

New drainage and irrigation systems have been installed at Brookvale Oval. The works will assist in maintaining the surface of the oval.

Key Initiatives

Action and Commentary

Action and Commentary	Timeframe		
	% Complete	Completion Date	Status
<u>3.1.1.14</u> Review the Manly Warringah War Memorial Park Plan of Mangement	33%	30/06/2011	 On Schedule

- .







## Parks, Reserves and Foreshores

### Capital Works








Action and Commentary		Timeframe			Expenditure			
		% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End	
<u>1.2.1.1</u>	Construction of Community Garden at Innes Rd Manly Vale - CN2215	98%	30/06/2011		On Schedule	\$240,000.00	\$216,831.00	\$240,000.00
•								
<u>1.2.1.2</u>	South Curl Curl Rock Pool Renewal - CR4467	15%	30/06/2012		On Schedule	\$200,000.00	\$220.00	\$200,000.00
•								
<u>3.1.1.1</u>	Floodlighting Improvement Program - CN4451	50%	30/06/2011		On Schedule	\$150,000.00	\$45,410.00	\$150,000.00
•								
<u>3.1.1.2</u>	Manly Dam Renewals - CR4461	50%	30/06/2011		On Schedule	\$20,000.00	\$0.00	\$20,000.00
•								
<u>3.1.1.3</u>	Minor rectification of sportsfields - rectification sites - CR4458	50%	30/06/2011		On Schedule	\$105,000.00	\$46,722.00	\$105,000.00
•								
<u>3.1.1.4</u>	Cromer No 1 - Synthetic Surface - CR4453	35%	30/06/2012		On Schedule	\$100,000.00	\$49,375.00	\$150,000.00
•								
<u>3.1.1.5</u>	Minor Renewal works - Parks, Reserves and Foreshore areas - CR4454	15%	30/06/2011		On Schedule	\$60,000.00	\$5,589.00	\$60,000.00
•								
<u>3.1.1.6</u>	Netball Upgrade - Stirgess Reserve - CR4452	10%	30/06/2011		On Schedule	\$77,000.00	\$3,381.00	\$77,000.00
•								
<u>3.1.1.7</u>	New Barbeque Jamison Park - CN4466	100%	30/06/2011		Completed	\$28,000.00	\$25,617.00	\$28,000.00
•								
<u>3.1.1.8</u>	Nolans & Passmore Reserve - flood lighting, drainage upgrades - CN4459	40%	30/06/2011		On Schedule	\$460,000.00	\$722.00	\$360,000.00
•								
<u>3.1.1.9</u>	Old Pittwater Road - new park - CN4462	100%	30/06/2011		On Schedule	\$270,000.00	\$208,404.00	\$270,000.00
•								

• A forecast adjustment of \$100,000 has been applied due to the reduced cost of lighting.


## Parks, Reserves and Foreshores

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<p><b>3.1.1.10</b>     <b>Playground Improvement Program - CN4463 / CR4464</b></p> <p>•</p>	40%	30/06/2011	 On Schedule	\$260,000.00	\$36,455.00	\$260,000.00
<p><b>3.1.1.11</b>     <b>Renewal Works - Parks, Reserves and Foreshores - CR4460</b></p> <p>•</p>	50%	30/06/2011	 On Schedule	\$301,563.00	\$0.00	\$301,563.00
<p><b>3.1.1.12</b>     <b>Sportsfield Rectification Program - Weldon Oval - CR 2207</b></p> <p>• Drainage and irrigation completed during November 2010. Growing material validated, imported and spread. Turfing to swale drain and three quarters of outfield completed in December 2010. Soil for cricket wicket table validated and cleared for importing to site. Meeting held with AFL representatives in December 2010 to discuss availability of playing surface for 2011 AFL season. There are to be no AFL games until May 2011. Delays to the program were the result of extensive wet weather during the earthworks period and extensive environmental monitoring and reporting requirements. The forecast has been reduced by \$120,000 since last quarter, \$70,000 of which are savings from rephased funds (\$239,342) from 2009/10 for the civil works component, and \$50,000 is to be rephased to 2011/12 for ongoing environmental monitoring.</p>	60%	30/06/2011	 On Schedule	\$1,225,350.00	\$963,713.00	\$1,344,692.00
<p><b>3.1.1.13</b>     <b>Sportsground Signage Upgrade - CN4456</b></p> <p>•</p>	15%	30/06/2011	 On Schedule	\$60,000.00	\$0.00	\$60,000.00
<p><b>3.1.1.15</b>     <b>Sportsfield Rectification Program - Cromer Park 3 and 4, design and approvals stage - CR4457</b></p> <p>•</p>	40%	30/06/2011	 On Schedule	\$50,000.00	\$16,620.00	\$50,000.00
<p><b>3.1.1.16</b>     <b>Sporting Club Capital Improvements Fund - CN 3202</b></p> <p>•</p>	30%	30/06/2011	 On Schedule	\$250,000.00	\$145,800.00	\$250,000.00

## Parks, Reserves and Foreshores

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<p><b>3.1.1.17 Sportsfield Rectification Program - Adam Street Reserve, finalise design stage - CR 3203</b></p> <ul style="list-style-type: none"> <li>.</li> </ul>	50%	30/06/2012	 On Schedule	\$85,000.00	\$68,891.00	\$85,000.00
<p><b>3.2.4.1 Street Tree Planting in Town Centres - CN2201</b></p> <ul style="list-style-type: none"> <li>.</li> </ul>	100%	30/06/2011	 Completed	\$12,150.00	\$9,356.00	\$12,150.00
<p><b>3.2.4.2 Street Tree Planting Program - CN2201</b></p> <ul style="list-style-type: none"> <li>.</li> </ul>	50%	30/06/2011	 On Schedule	\$32,850.00	\$25,295.00	\$32,850.00
<p><b>3.3.1.1 Manly Dam - mountain bike track - CR4465</b></p> <ul style="list-style-type: none"> <li>.</li> </ul>	0%	30/06/2011	 On Schedule	\$55,000.00	\$0.00	\$55,000.00
<p><b>3.3.1.2 Nolans Reserve Cycleway - CN4455</b></p> <ul style="list-style-type: none"> <li>.</li> </ul>	25%	30/06/2011	 On Schedule	\$50,000.00	\$0.00	\$50,000.00
<p><b>3.3.4.1 Freshwater Beach Overflow Car park - CN3133</b></p> <ul style="list-style-type: none"> <li>• There has been a forecast adjustment of \$70,000 to allow for an audit on parking in the Brookvale industrial area.</li> </ul>	35%	30/06/2011	 On Schedule	\$170,000.00	\$1,310.00	\$100,000.00
<p><b>4.3.1.1 Collaroy Access Tourism Precinct - design - CN4469</b></p> <ul style="list-style-type: none"> <li>• A consultant has been engaged to undertake the two staged design for Collaroy Precinct. Two concept plans have been finalised and briefed to Council on 7 December 2010. Meeting held in November 2010 with major stakeholder groups regarding the two concepts. Public consultation and exhibition of concept plans scheduled to run from 6 December 2010 until 28 January 2011. The forecast has been increased by \$120,000 reflecting the decision by Council on the 23 November 2010 to carry forward funds from the 2009/2010 financial year.</li> </ul>	50%	30/06/2011	 On Schedule	\$80,000.00	\$42,867.00	\$200,000.00

## Parks, Reserves and Foreshores

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<p><b>4.3.1.2 Collaroy Access Tourism Precinct (component 2) - Reserve Improvements - CR4468</b></p> <ul style="list-style-type: none"> <li>The reduction in forecast is due to the unsuccessful request for grant funding for this project. There has been a subsequent Council decision on 23 November 2010 to allocate funds from the 2009/10 surplus to the project to develop an access tourism precinct. These funds are to be used in 2011/12 onwards.</li> </ul>	0%	30/06/2011	 Delayed	\$1,600,000.00	\$0.00	\$0.00

## Financials

### December 2010 Quarterly Report by Service Roads, Traffic & Waste

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	12,222,931	12,158,134	64,797	24,629,131	24,779,131	24,779,131
User Charges & Fees	529,522	539,666	(10,144)	1,254,937	1,254,937	1,254,937
Interest & Investment Revenue	14,590	-	14,590	-	-	-
Other Revenues	731,493	730,000	1,493	490,000	730,000	730,000
Grants & Contributions - Operating Purposes	838,676	685,414	153,262	2,433,420	2,433,420	2,433,420
Grants & Contributions - Capital Purposes	1,114,488	1,107,803	6,685	1,769,427	1,169,427	1,169,427
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>15,451,699</b>	<b>15,221,017</b>	<b>230,682</b>	<b>30,576,915</b>	<b>30,366,915</b>	<b>30,366,915</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(1,908,855)	(2,054,320)	145,465	(4,148,486)	(4,148,486)	(4,048,486)
Borrowing Costs	-	-	-	-	-	-
Materials and Contracts	(8,418,140)	(8,446,589)	28,449	(16,915,949)	(17,372,058)	(17,432,058)
Depreciation and Amortisation	(1,741,188)	(1,741,188)	-	(3,483,764)	(3,483,764)	(3,483,764)
Other Expenses	(1,162,755)	(1,193,189)	30,434	(2,379,676)	(2,379,676)	(2,419,676)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	(489,888)	(623,401)	133,514	(1,131,039)	(1,131,039)	(1,131,039)
Overhead Allocation	(1,258,506)	(1,258,506)	-	(2,518,001)	(2,518,001)	(2,518,001)
<b>Total Expenses from Continuing Operations</b>	<b>(14,979,331)</b>	<b>(15,317,193)</b>	<b>337,861</b>	<b>(30,576,915)</b>	<b>(31,033,024)</b>	<b>(31,033,024)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>472,368</b>	<b>(96,176)</b>	<b>568,543</b>	<b>0</b>	<b>(666,109)</b>	<b>(666,109)</b>

### Year to Date Actuals and Annual Forecast

The Surplus from Continuing Operations at the end of the second quarter is effectively a timing difference related to Road Restoration and Domestic Waste Management Charges (DWMC) income and lower than anticipated expenses during this period.

The higher level of restoration income is a timing difference with the related works to be completed later in the year. The additional DWMC arise from supplementary notices from property sub divisions which results in an increase in the number of properties to be serviced. A higher level of expenses will be incurred over the balance of the financial year as the additional domestic waste services to which the higher income relates to is undertaken. Employee Benefits and On Costs are lower than anticipated due to some vacancies and annual leave patterns. Other variances in Materials and Contracts and Other Expenses are principally due to timing issues.




Total Income from Continuing Operations for the full financial year is anticipated to decrease by \$210,000. This is represented by the increase in DWMC of \$150,000 as well as a rebate from the Department of Environment and Conservation of \$240,000 offset by a decrease of \$600,000 in capital grants relating to the Collaroy Disability Precinct.

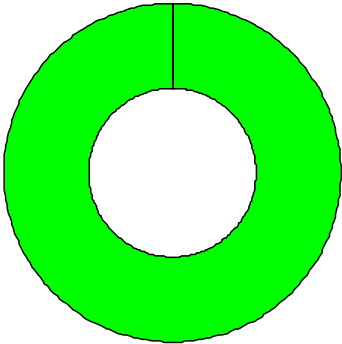
### Financials

Total Expenses from Continuing Operations are forecast to increase by \$456,109. This represents expenses related to DWMC of \$150,000, new sign posting and other costs within Council's Beach Reserve parking areas as a result of a Council resolution on 27 July 2010 of \$66,109 and expenditures related to a rebate from the Department of Environment and Conservation of \$240,000. While Employee Benefits & Oncosts are forecast to decrease by \$100,000 due to vacancies this will be offset by a corresponding increase in Other Expenses of \$40,000 for Agency Staff and an increase of \$60,000 in Materials & Contracts for Consultancies in Traffic Management to cover these vacancies.

The net impact to the annual forecast is a Deficit from Continuing Operations of \$666,109 in line with the forecast at the end of the first quarter.

### Progress Capital Works and Key Initiatives

	27	Action at least 90% of target
	0	Actions between 70 and 90% of Action target achieved
	0	Actions less than 70% of target
<b>Total</b>	<b>27</b>	<b>Actions</b>



All projects are on schedule.

### Key Highlights

#### Extending Footpaths


A total of 1.1 km of new footpath was constructed this quarter at 14 separate sites across Warringah. The new footpaths connect with the existing network of footpaths at these locations and provide local residents with safe and convenient options for getting around locally without the need to use cars.

#### Improving the Roads

As part of the Road Renewal Program, over 12.4 km of road pavement was resealed to extend the life of the asset and improve the ride quality for all road users. These works were carried out at 58 locations throughout Warringah Council.

Key Initiatives

Action and Commentary











Action and Commentary		Timeframe		
		% Complete	Completion Date	Status
<u>3.4.1.2</u>	Finalise arrangements with the Roads and Traffic Authority to manage the installation and maintenance of regulatory traffic signage and line markings in Warringah	50%	30/06/2011	 On Schedule

## Roads, Traffic and Waste






### Capital Works

Action and Commentary		Timeframe			Expenditure			
		% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End	
<u>1.2.1.1</u>	Recycling stations - CN4410	80%	30/06/2011		On Schedule	\$72,000.00	\$58,060.00	\$72,000.00
•								
<u>3.1.1.1</u>	Kerb & Gutter Renewal Program - CR4403	100%	30/06/2011		Completed	\$180,000.00	\$89,448.00	\$80,000.00
•								
<u>3.1.1.2</u>	Renewal Works - Roads Traffic and Waste - CN4422 / CR4423	50%	30/06/2011		On Schedule	\$223,451.00	\$0.00	\$223,447.00
•								
<u>3.1.1.3</u>	The Strand Dee Why - Construction - Stage 2 - CR3107	30%	30/06/2011		On Schedule	\$400,000.00	\$0.00	\$0.00
•	Work is scheduled to start in April 2011. The forecast has been adjusted and the budget consolidated into 4.3.1.2 Stage 3 of works at The Strand Dee Why (CR4409).							
<u>3.3.1.2</u>	Accessible ramps program - CN4406	30%	30/06/2011		On Schedule	\$50,000.00	\$0.00	\$50,000.00
•								
<u>3.3.1.3</u>	Bike Plan Implementation Program - CN3127	35%	30/06/2011		On Schedule	\$609,571.00	\$0.00	\$609,571.00
•								
<u>3.3.1.4</u>	Footpath Renewal Program - CR4404	65%	30/06/2011		On Schedule	\$300,000.00	\$128,083.00	\$200,000.00
•	Budget forecast reduced to fund works in The Strand Dee Why.							
<u>3.3.1.5</u>	New Footpath Program - CN4405	59%	30/06/2011		On Schedule	\$430,000.00	\$111,614.00	\$430,000.00
•								
<u>3.3.3.1</u>	Bus Seat Renewal Program - CR4407	25%	30/06/2011		On Schedule	\$20,000.00	\$1,150.00	\$20,000.00
•								
<u>3.3.4.2</u>	Aquatic Drive, Allambie - Refuge Island - CN4421	30%	30/06/2011		On Schedule	\$14,000.00	\$0.00	\$14,000.00
•								
<u>3.3.4.3</u>	Car Park Renewal Program - CR4402	60%	30/06/2011		On Schedule	\$150,000.00	\$12,634.00	\$60,000.00
•								

## Roads, Traffic and Waste

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<b>3.3.4.4</b> Collaroy Plateau - Local Area Traffic Management Study - CN3121	30%	30/06/2011	 On Schedule	\$80,000.00	\$0.00	\$80,000.00
<b>3.3.4.5</b> Dee Why Traffic and Signals works - CN4416	20%	30/06/2011	 On Schedule	\$150,000.00	\$0.00	\$150,000.00
<b>3.3.4.6</b> Frenchs Forest Road West and Rabbett Street, Frenchs Forest - Roundabout - CN4417	30%	30/06/2011	 On Schedule	\$65,000.00	\$4,527.00	\$95,000.00
<b>3.3.4.7</b> Griffin Road, North Curl Curl - slow point - CN4418	65%	30/06/2011	 On Schedule	\$50,000.00	\$3,184.00	\$50,000.00
<b>3.3.4.8</b> Victor Rd, Dee Why - Refuge Island - CN4419	45%	30/06/2011	 On Schedule	\$53,000.00	\$0.00	\$10,000.00
<b>3.3.4.9</b> Lismore Ave, Dee Why - Refuge Island - CN4420	80%	30/06/2011	 On Schedule	\$14,000.00	\$0.00	\$14,000.00
<b>3.3.4.10</b> Smith Avenue, Allambie Heights - installation of speed humps - CN3120	25%	30/06/2011	 On Schedule	\$50,000.00	\$0.00	\$50,000.00
<b>3.3.4.11</b> Kenneth Rd, Manly Vale - rock cutting stabilisation - CR4414	40%	30/06/2011	 On Schedule	\$50,000.00	\$7,784.00	\$50,000.00
<b>3.3.4.12</b> Lancaster Ave Collaroy - rock cutting stabilisation - CR4413	40%	30/06/2011	 On Schedule	\$50,000.00	\$8,190.00	\$50,000.00
<b>3.3.4.13</b> Pozieres Pde, Allambie - rock wall removal - CR4415	40%	30/06/2011	 On Schedule	\$50,000.00	\$0.00	\$50,000.00

## Roads, Traffic and Waste

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<p><b>3.3.4.14</b> Retaining Walls - Collaroy Street, Collaroy Construction Stage - CR4412</p> <ul style="list-style-type: none"> <li>.</li> </ul>	98%	30/06/2011	 On Schedule	\$200,000.00	\$65,888.00	\$150,000.00
<p><b>3.3.4.15</b> Retaining Walls Renewals - Lagoon View Road, Cromer - CR4411</p> <ul style="list-style-type: none"> <li>.</li> </ul>	45%	30/06/2011	 On Schedule	\$200,000.00	\$12,824.00	\$250,000.00
<p><b>3.3.4.16</b> Road Re-sheeting Program - CR4401, CR4426, CR4427</p> <ul style="list-style-type: none"> <li>.</li> </ul>	73%	30/06/2011	 On Schedule	\$2,700,000.00	\$2,060,260.00	\$2,700,000.00
<p><b>4.3.1.1</b> Collaroy Access Tourism Precinct (component 3A) - Streetscape Improvements - CR4408</p> <ul style="list-style-type: none"> <li>• The reduction in forecast is due to the unsuccessful request for grant funding for this project. A consultant has been appointed to progress detailed design for streetscape works which now forms part of 4.3.1.1 Collaroy Access Tourism Precinct - design - CN4469. Funds have been allocated in 2011/12 onwards to develop an access tourism precinct.</li> </ul>	59%	30/06/2011	 On Schedule	\$600,000.00	\$0.00	\$0.00
<p><b>4.3.1.2</b> The Strand Dee Why - Streetscape Improvements Construction Stage 3 - CR4409</p> <ul style="list-style-type: none"> <li>• Tender process to select the contractor was completed and reported to Council on 28 September 2010. Streetscape works will commence in April 2011. Extension of the Dee Why Surf Life Saving Club car park was completed 30 November 2010.</li> </ul>	58%	30/06/2011	 On Schedule	\$800,000.00	\$137,987.00	\$960,000.00

## Financials

### December 2010 Quarterly Report by Service Strategic Planning

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	854,014	854,014	-	1,728,580	1,728,580	1,728,580
User Charges & Fees	208,198	206,436	1,762	413,264	413,264	413,264
Interest & Investment Revenue	-	-	-	-	-	-
Other Revenues	113	-	113	-	-	-
Grants & Contributions - Operating Purposes	-	-	-	-	-	-
Grants & Contributions - Capital Purposes	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,062,325</b>	<b>1,060,450</b>	<b>1,875</b>	<b>2,141,844</b>	<b>2,141,844</b>	<b>2,141,844</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(476,047)	(635,293)	159,246	(1,287,494)	(1,287,494)	(1,137,494)
Borrowing Costs	-	-	-	-	-	-
Materials and Contracts	(26,613)	(73,896)	47,283	(149,800)	(149,800)	(149,800)
Depreciation and Amortisation	-	-	-	-	-	-
Other Expenses	(55,437)	(15,053)	(40,384)	(30,150)	(30,150)	(80,150)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	(36,502)	(55,120)	18,618	(112,007)	(112,007)	(112,007)
Overhead Allocation	(281,088)	(281,088)	-	(562,393)	(562,393)	(562,393)
<b>Total Expenses from Continuing Operations</b>	<b>(875,687)</b>	<b>(1,060,450)</b>	<b>184,763</b>	<b>(2,141,844)</b>	<b>(2,141,844)</b>	<b>(2,041,844)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>186,638</b>	<b>-</b>	<b>186,638</b>	<b>0</b>	<b>0</b>	<b>100,000</b>




### Year to Date Actuals and Annual Forecast

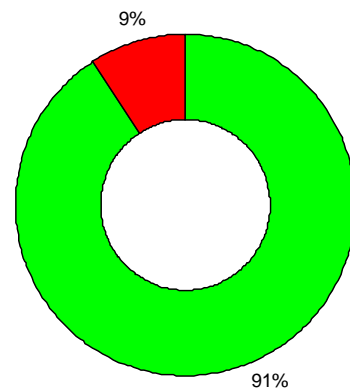
The Surplus from Continuing Operations largely relates to lower than anticipated expenditure.

The lower than anticipated employee costs principally relates to vacancies which have not been filled as quickly as intended. Materials and Contracts are lower due to the timing of contracts costs and Other Expenses are higher as a result of the use of agency personnel to part back fill the vacant positions.

A Surplus from Continuing Operations of \$100,000 is anticipated for the full financial year due to lower employee costs of \$150,000 from vacant positions noted above offset by additional Agency Costs of \$50,000.

### Progress Capital Works and Key Initiatives

	10	Key Initiatives at least 90% of target
	0	Key Initiatives between 70 and 90% of Action target achieved
	1	Key Initiatives less than 70% of target
<b>Total</b>	<b>11</b>	<b>Actions</b>



The majority of key initiatives are on schedule. Delays are being experienced with the development of a strategic asset management plan.

### Key Highlights












#### PIA Award for Talk of the Town 2010

Warringah Council has won a prestigious Planning Excellence Award from the Planning Institute Australia (PIA) for Talk of the Town 2010. The PIA, the peak body representing professions involved in planning Australia's cities, towns, regions and places, presented the award for 'achievement in reporting and promoting planning issues in the public arena'.

This is the third award for the innovative summit, after being recognised by the International Association for Public Participation (IAP2) for 'Robust Public Participation Process' and receiving a Highly Commended for 'Excellence in Engaging and Serving Communities' at the Local Government Managers Australia 2010 Management Excellence Awards.

## Key Initiatives

### Action and Commentary

Action and Commentary	Timeframe		
	% Complete	Completion Date	Status
<p><b>2.2.6.1</b> Conduct the Annual Community Survey</p> <ul style="list-style-type: none"> <li></li> </ul>	0%	30/06/2011	 On Schedule
<p><b>3.1.1.1</b> Development of a Strategic Asset Management Plan</p> <ul style="list-style-type: none"> <li>This project has been delayed following the decision by Council to defer consideration of the housing strategy until after the state government election.</li> </ul>	0%	30/06/2011	 Delayed
<p><b>3.2.1.1</b> A site specific DCP for the Freshwater Commercial Centre prepared by an independent consultant</p> <ul style="list-style-type: none"> <li></li> </ul>	70%	30/06/2011	 On Schedule
<p><b>3.2.2.1</b> A new Section 94A Plan</p> <ul style="list-style-type: none"> <li></li> </ul>	70%	30/06/2011	 On Schedule
<p><b>3.2.2.2</b> Review of Development Controls in the Warringah LEP and DCP</p> <ul style="list-style-type: none"> <li></li> </ul>	5%	30/06/2011	 On Schedule
<p><b>3.2.2.3</b> Consideration of rezoning requests received with exhibition of draft Warringah LEP</p> <ul style="list-style-type: none"> <li></li> </ul>	30%	30/06/2011	 On Schedule
<p><b>3.2.2.4</b> Proposed amendments to the State Environmental Planning Policy-Exempt and Complying Development</p> <ul style="list-style-type: none"> <li></li> </ul>	60%	30/06/2011	 On Schedule
<p><b>3.2.3.1</b> Housing Strategy - plan to cater for increased dwelling targets as part of Department of Planning Sub-regional Plan</p> <ul style="list-style-type: none"> <li></li> </ul>	100%	30/11/2012	 Completed
<p><b>3.2.3.2</b> Local Environment Plan amendment urban form study for the Dee Why Commercial and Residential Major Centre</p> <ul style="list-style-type: none"> <li></li> </ul>	70%	30/06/2011	 On Schedule
<p><b>3.3.3.1</b> Extend the existing shuttle bus service from Manly into North Balgowlah</p> <ul style="list-style-type: none"> <li></li> </ul>	80%	30/06/2011	 On Schedule
<p><b>4.1.4.1</b> Complete Brookvale Employment Lands study</p> <ul style="list-style-type: none"> <li></li> </ul>	30%	30/06/2011	 On Schedule

**Financials**

**December 2010 Quarterly Report by Service  
Warringah Aquatic Centre**

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	810,774	810,774	-	1,549,874	1,549,874	1,629,874
User Charges & Fees	902,187	1,011,096	(108,909)	2,067,147	2,067,147	1,942,147
Interest & Investment Revenue	-	-	-	-	-	-
Other Revenues	95,608	115,588	(19,980)	221,000	221,000	221,000
Grants & Contributions - Operating Purposes	-	-	-	-	-	-
Grants & Contributions - Capital Purposes	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,808,569</b>	<b>1,937,458</b>	<b>(128,889)</b>	<b>3,838,021</b>	<b>3,838,021</b>	<b>3,793,021</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(879,293)	(1,025,300)	146,007	(2,057,717)	(2,057,717)	(1,932,717)
Borrowing Costs	(1,937)	-	(1,937)	-	-	-
Materials and Contracts	(257,099)	(284,562)	27,463	(536,905)	(536,905)	(616,905)
Depreciation and Amortisation	(121,773)	(121,554)	(219)	(243,200)	(243,200)	(243,200)
Other Expenses	(156,547)	(141,838)	(14,709)	(271,101)	(271,101)	(271,101)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	(33,625)	(36,280)	2,655	(72,979)	(72,979)	(72,979)
Overhead Allocation	(327,924)	(327,924)	-	(656,118)	(656,118)	(656,118)
<b>Total Expenses from Continuing Operations</b>	<b>(1,778,198)</b>	<b>(1,937,458)</b>	<b>159,260</b>	<b>(3,838,021)</b>	<b>(3,838,021)</b>	<b>(3,793,021)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>30,371</b>	<b>-</b>	<b>30,371</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Year to Date Actuals and Annual Forecast**

The small Surplus from Continuing Operations at the end of the second quarter is principally related to lower income offset by lower than anticipated staff expenses in the swim and squad programs during this period. Changes in the senior coaching positions will have an ongoing impact for a period of approximately twelve months.

Other Expenses are tracking overall in accordance with budget, however, electricity charges have increased by 15% despite a 14% decrease in consumption requiring savings to be managed in other budgeted items. We are unable to determine at this point in time whether sufficient ongoing savings in other expense items over the remainder of the financial year can be generated to cover the higher electricity charges and this will be reviewed in the next quarter.

While there is no change in the anticipated Surplus/(Deficit) from Continuing Operations, individual items of both Income and Expenses from Continuing Operations have been adjusted.

Progress Capital Works and Key Initiatives



0 Action at least 90% of target

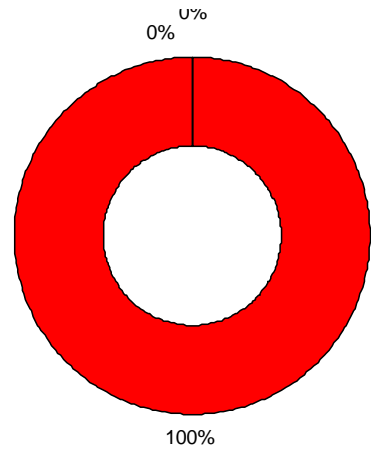


0 Actions between 70 and 90% of Action target achieved



1 Actions less than 70% of target

**Total 1 Actions**




Delays have been experienced in the design of the disability access for the Warringah Aquatic Centre.

## Warringah Aquatic Centre

### Capital Works

#### Action and Commentary

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<p><b>3.1.1.1 Warringah Aquatic Centre Disability Access and renewal project, stage 1 design and approvals-CR2501</b></p> <ul style="list-style-type: none"> <li>Scope of interim maintenance work is underway. A Council report is being prepared for consideration in March 2011 for the future direction of the Centre to address the future use of the pool and multi-use facilities. A forecast adjustment of \$143,000 has been applied to rephase funds to 2011/12 for design costs.</li> </ul>	10%	30/06/2011	 Behind Schedule	\$243,223.00	\$0.00	\$100,225.00

## Financials

### December 2010 Quarterly Report by Service Corporate Support

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	4,745,453	4,631,981	113,472	11,486,160	10,385,193	11,178,934
User Charges & Fees	1,602,776	1,280,266	322,510	2,498,046	2,498,046	2,498,046
Interest & Investment Revenue	2,784,282	2,124,773	659,509	3,919,701	4,060,885	4,980,885
Other Revenues	1,029,585	771,888	257,697	1,556,055	1,516,055	1,516,055
Grants & Contributions - Operating Purposes	794,747	820,000	(25,253)	820,000	820,000	820,000
Grants & Contributions - Capital Purposes	1,185,911	1,233,043	(47,132)	3,200,000	2,800,000	2,500,000
Gains on disposal of Assets	190,196	-	190,196	-	-	200,000
<b>Total Income from Continuing Operations</b>	<b>12,332,950</b>	<b>10,861,951</b>	<b>1,470,999</b>	<b>23,479,962</b>	<b>22,080,179</b>	<b>23,693,920</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(8,274,703)	(8,109,429)	(165,274)	(16,720,088)	(16,720,087)	(16,798,087)
Borrowing Costs	(54,707)	(135,009)	80,302	(258,645)	(258,645)	(258,645)
Materials and Contracts	(4,353,076)	(4,906,802)	553,726	(9,558,363)	(9,558,363)	(10,712,311)
Depreciation and Amortisation	(2,721,406)	(2,426,939)	(294,467)	(4,855,822)	(4,855,822)	(5,089,140)
Other Expenses	(1,776,843)	(1,619,270)	(157,573)	(3,403,801)	(3,403,801)	(3,284,351)
Loss on Disposal of Assets	-	-	-	-	-	-
Share Of Interest In Joint Ventures	157,396	(235,122)	392,517	(470,245)	(470,245)	(470,245)
Internal Charges	2,101,906	2,228,228	(126,322)	4,524,949	4,516,360	4,599,939
Overhead Allocation	7,515,804	7,515,804	-	15,037,251	15,037,251	15,037,251
<b>Total Expenses from Continuing Operations</b>	<b>(7,405,630)</b>	<b>(7,688,538)</b>	<b>282,908</b>	<b>(15,704,764)</b>	<b>(15,713,352)</b>	<b>(16,975,589)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>4,927,320</b>	<b>3,173,413</b>	<b>1,753,907</b>	<b>7,775,198</b>	<b>6,366,827</b>	<b>6,718,330</b>

### Year to Date Actuals and Annual Forecast

The Surplus from Continuing Operations is tracking ahead of budget due to timing differences as well as higher Interest and Investment Revenues.

Income from continuing Operations is generally tracking slightly ahead of budget for most items. Rates and Annual Charges are higher due to additional supplementary rates as a result of property subdivisions, User Charges and Fees are higher due to additional revenue from the Crown as a result of the lease for telecommunication towers and a higher level of Section 603 certificates, Interest and Investment Revenue are higher due to investment returns of over 1% above the benchmark have been achieved together with a higher level of funds under investment due to some delays in the Capital Works program, Grants and Contributions – Operating Purposes are slightly lower due to the level of State Government subsidy in respect of the mandatory rebate of rates for pensioners, Grants and Capital – Capital Purposes are slightly lower due to the level of Section 94A contributions and Gains on Disposal of Assets are higher reflecting a positive inflow resulting from the movements of fleet and plant items over and above their book value.

Expenses from Continuing Operations are generally tracking in line with budget with some timing issues in individual items. The overall positive variance of \$300,598 principally relates to Council's share of interest in the Warringah/ Pittwater Rural Fire Service. The Joint Venture has received its full year allocation for major plant and repairs from the New South Wales Rural Fire Service.

The annual forecast Surplus from Continuing Operating has been increased by \$351,503 during the second quarter. After taking account of offsetting changes within Income and Expenses from Continuing Operations, the net change effectively represents the transfer of Rates to Community

### Financials

and Safety Services (\$100,000) and Warringah Aquatic Centre (\$80,000) offset by a transfer of Rates from Natural Environment of \$551,088.

Income from Continuing Operations has been increased to reflect higher Rates and Annual Charges related to supplementary rates and a reallocation from Natural Environment, higher Interest and Investment Revenues as a result of Council anticipating a return of more than 1% above the benchmark for the full financial year, Gains on the disposal of fleet and plant items offset by a reduction in Grants and Contributions – Capital Purposes related to Warringah/ Pittwater SES.

Expenses from Continuing Operations have been adjusted to reflect a small increase in Employee Benefits and OnCosts related to restructuring. The changes in Materials and Contracts are for the digitisation of Council records to ensure business continuity requirements are met, the completion of a Parking Strategy, improvements in the booking of Council's Reserves and Sportsfields, additional software fees identified as part of an audit by Microsoft, improvements to Council's core systems particularly the Names and Address Register, the commencement of improvements to Council's website and associated changes to methods of communication with ratepayers, the repair and realignment of the parts of the Customer Service area and parts of Level 1 of the Cromer Administration area and the reallocation of postage costs from Other Expenses. As noted above the change in Other Expenses relates to the reallocation of postage costs to Materials and Contracts.

Progress Capital Works and Key Initiatives



59 Action at least 90% of target

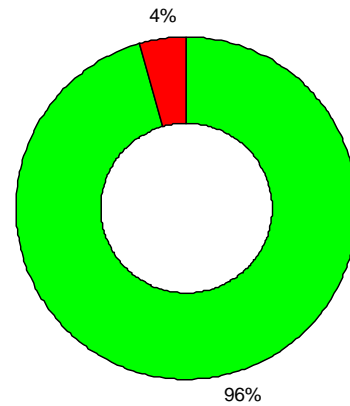


6 Actions between 70 and 90% of Action target achieved



4 Actions less than 70% of target

**Total 69 Actions**



The majority of capital works and key initiatives are on schedule. Delays have been experienced with works on the Collaroy surf club as part of the development of access tourism precinct and work on the online customer request management system is proposed to be re-phased into 2011-2012









Key Highlights

Going Soydiesel

In late October Warringah Council's diesel fleet started up their engines using Australian made 20% Soydiesel® from local supplier - Cromer United Service Station. The Soydiesel produces 19% less greenhouse gases per litre than regular fossil diesel powered vehicles. The use of 20% Soydiesel is expected to reduce Council's green house gas emissions by 64 tons per year, which is equivalent to taking nine cars off the road.









Key Initiatives

Action and Commentary







		Timeframe		
		% Complete	Completion Date	Status
<u>2.2.6.1</u>	Establish a single service counter at the Civic Centre and enhance first contact resolution for customers	50%	30/06/2011	 On Schedule
•				
<u>3.4.1.2</u>	Complete stage 2 Asset Management Plans for all asset classes	100%	30/11/2010	 Completed
•				
<u>5.1.1.2</u>	Develop and deliver organisational training programs in the key areas of Project Management, Procurement and Contract Management, Management and Basic Finance, Plain English Report Writing, Customer Service Soft Skills and Leadership	10%	30/06/2011	 On Schedule
•				
<u>5.1.1.3</u>	Employee opinion survey of Council Staff	90%	30/06/2011	 On Schedule
•				
<u>5.2.4.1</u>	Implement Business Continuity Development Program	30%	30/06/2011	 On Schedule
•				
<u>5.2.4.2</u>	Establish and implement the Enterprise Risk Management Program, including development of the Enterprise Risk Management Framework	5%	30/06/2012	 On Schedule
•				
<u>5.2.5.1</u>	Defining Excellence for Warringah Council in accordance with the Australian Business Excellence Framework (BE Strategy Objective 8)	80%	30/06/2011	 On Schedule
•				
<u>5.2.5.2</u>	Deliver a program that supports staff in the continuous improvement of business processes	100%	30/06/2011	 Completed
•				

## Corporate Support Services

### Capital Works

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<p><b>1.1.3.1 Cromer Community Centre Photovoltaic - CN3032</b></p> <ul style="list-style-type: none"> <li>Council at its meeting on the 23rd of November voted to carry forward funds from the 2009/2010 financial year to complete this project.</li> </ul>	100%	30/06/2011	 Completed	\$0.00	\$15,865.00	\$15,865.00
<p><b>1.2.2.1 Water and Energy Savings - Civic Centre - CN4125</b></p> <ul style="list-style-type: none"> <li>This project has been postponed to 2011/12 to fund the Civic Centre Trigereneration Project.</li> </ul>	25%	30/06/2011	 Delayed	\$300,000.00	\$3,644.00	\$0.00
<p><b>2.1.1.1 Community Centre Buildings - Disability Discrimination Act Audit and stage 1 works - CR4147</b></p> <ul style="list-style-type: none"> <li></li> </ul>	30%	30/06/2011	 On Schedule	\$200,000.00	\$23,886.00	\$160,000.00
<p><b>2.1.4.1 Surf Club Buildings - Disability Discrimination Act Audit - CR4132</b></p> <ul style="list-style-type: none"> <li></li> </ul>	30%	30/06/2011	 On Schedule	\$170,000.00	\$163,392.00	\$170,000.00
<p><b>3.1.1.1 Land Acquisition Perentie Road / Dawes Road, Belrose - CN3021</b></p> <ul style="list-style-type: none"> <li>Council at its meeting on the 23rd of November voted to carry forward funds from the 2009/2010 financial year to complete this project.</li> </ul>	0%	31/12/2010	 Not Started	\$0.00	\$0.00	\$0.00
<p><b>3.1.1.2 Land Acquisition 122-126 Old Pittwater Road, Brookvale - CN3023</b></p> <ul style="list-style-type: none"> <li>Council at its meeting on the 23rd of November voted to carry forward funds from the 2009/2010 financial year to complete this project.</li> </ul>	95%	30/06/2011	 On Schedule	\$0.00	\$1,244,702.00	\$1,254,702.00
<p><b>3.1.1.4 Belrose Children's Centre - renew bathrooms - CR4154</b></p> <ul style="list-style-type: none"> <li></li> </ul>	70%	30/06/2011	 On Schedule	\$75,000.00	\$91,061.00	\$75,000.00
<p><b>3.1.1.5 Belrose Childrens Centre - renewal of flooring - CR4152</b></p> <ul style="list-style-type: none"> <li></li> </ul>	55%	30/06/2011	 On Schedule	\$30,000.00	\$525.00	\$30,000.00










## Corporate Support Services

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<p><b>3.1.1.6</b>      <b>Belrose Community Centre - renew external softfall - CR4157</b></p> <p>•</p>	100%	30/06/2011	 Completed	\$45,000.00	\$39,561.00	\$45,000.00
<p><b>3.1.1.7</b>      <b>Brookvale Occasional Care Centre Stage 1 - CN4148, CN3518</b></p> <p>•</p>	30%	30/06/2012	 On Schedule	\$200,000.00	\$18,660.00	\$95,000.00
<p><b>3.1.1.8</b>      <b>Brookvale Oval Revitalisation Works - Stage 2 - CR4161</b></p> <p>• Roof works are proceeding as planned as well as upgrades to the Presidents Lounge. The proposed works to the eastern hill will not proceed due to geotechnical issues. The proposed lift and scoreboard will not proceed as the submissions received were over budget. They will be re-scoped and included in the 2011/12 program. Accordingly, approximately \$600,000 of funds will not be spent in 2010/11 and are proposed to be re-phased into 2011/12.</p>	60%	30/06/2011	 Behind Schedule	\$3,000,000.00	\$1,449,871.00	\$2,400,000.00
<p><b>3.1.1.9</b>      <b>Community Centre Buildings - Renewal Works - CR4160</b></p> <p>•</p>	50%	30/06/2011	 On Schedule	\$138,170.00	\$0.00	\$138,170.00
<p><b>3.1.1.10</b>     <b>Council Buildings - Renewal Works - CR4127</b></p> <p>•</p>	50%	30/06/2011	 On Schedule	\$1,711,860.00	\$184,466.00	\$1,711,860.00
<p><b>3.1.1.11</b>     <b>Civic Centre - Replace water based cooling tower and chiller - CR4123</b></p> <p>• Contractor has been appointed to decommission and dispose of existing cooling tower, and supply and install a new tower. These works are anticipated to occur in March/April 2011. The new tower has been scoped to be compliant with a new trigeneration facility that is proposed for the Civic Centre site. It is anticipated that approximately \$155,000 of funds will be spent in 2010/11. Unspent funds are proposed to be reallocated to the 2011 Strategic Community Plan program (2011/12) to help fund the Civic Centre Trigeneration project.</p>	25%	30/06/2011	 Behind Schedule	\$450,000.00	\$12,144.00	\$155,000.00










## Corporate Support Services

Action and Commentary	Timeframe			Expenditure			
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End	
<p><b>3.1.1.12 Civic Centre and Cromer Administration buildings - Building Code of Australia and Fire Safety compliance works - CR4124</b></p> <ul style="list-style-type: none"> <li>Minor upgrades undertaken at Civic Centre. Major items are being designed and costed, and are anticipated to be undertaken in June to August 2011, in conjunction with the Customer Service Upgrades (CR4126) and following roof membrane works (CR3008). Accordingly, it is anticipated that approximately \$250,000 of works will have been undertaken in 2010/11, and the remaining works will occur in 2011/12. It is proposed that the remaining funds (\$700,000) be postponed to the 2011/12 program.</li> </ul>	35%	30/06/2011		Behind Schedule	\$950,000.00	\$37,190.00	\$250,002.00
<p><b>3.1.1.13 Curl Curl Youth and Community Centre Kiosk demolition - CR4135</b></p> <ul style="list-style-type: none"> <li></li> </ul>	100%	30/06/2011		Completed	\$25,000.00	\$17,749.00	\$25,000.00
<p><b>3.1.1.14 Dee Why Beach - new public toilet - CN2017, CR2017</b></p> <ul style="list-style-type: none"> <li></li> </ul>	55%	30/06/2011		On Schedule	\$462,477.00	\$308,269.00	\$553,115.00
<p><b>3.1.1.15 Dee Why Childrens Centre - upgrade landscaping and renew softfall - CR4156</b></p> <ul style="list-style-type: none"> <li></li> </ul>	95%	30/06/2011		On Schedule	\$120,000.00	\$52,914.00	\$120,000.00
<p><b>3.1.1.16 Dee Why Library - reconfigure Local Studies area and recarpet library - CR4153</b></p> <ul style="list-style-type: none"> <li></li> </ul>	75%	30/06/2011		On Schedule	\$330,000.00	\$75,032.00	\$330,000.00
<p><b>3.1.1.17 Dee Why Senior Citizens Centre - Kitchen replacement/lino replacement/carpet replacement and installation of acoustic panels - CR4150</b></p> <ul style="list-style-type: none"> <li></li> </ul>	100%	30/06/2011		Completed	\$30,000.00	\$19,947.00	\$30,000.00
<p><b>3.1.1.18 Freshwater Beach viewing tower - CN3504</b></p> <ul style="list-style-type: none"> <li></li> </ul>	100%	30/06/2011		Completed	\$80,000.00	\$70,122.00	\$80,000.00
<p><b>3.1.1.19 Harbord Literary Institute - Building Code of Australia compliance, Accessibility works and upgrade of toilets - CR4149</b></p> <ul style="list-style-type: none"> <li></li> </ul>	60%	30/06/2011		On Schedule	\$280,000.00	\$29,832.00	\$280,000.00

## Corporate Support Services








Action and Commentary		Timeframe			Expenditure		
		% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<u>3.1.1.20</u>	Long Reef Surf Life Saving Club - Stage 1 Masterplanning - CR4129	50%	30/06/2011	 On Schedule	\$50,000.00	\$47,802.00	\$50,000.00
<u>3.1.1.21</u>	Long Reef Beach viewing tower - CR4130	15%	30/06/2011	 On Schedule	\$120,000.00	\$0.00	\$120,000.00
<u>3.1.1.22</u>	Millers Reserve Public Amenities - renewal and accessibility works - CR4142	25%	30/06/2012	 On Schedule	\$200,000.00	\$698.00	\$200,000.00
<u>3.1.1.23</u>	Minor Renewal works - Civic Buildings portfolio - CR4122	50%	30/06/2011	 On Schedule	\$65,000.00	\$1,287.00	\$65,004.00
<u>3.1.1.24</u>	Minor Renewal works - Community Centres - CR4159	50%	30/06/2011	 On Schedule	\$65,000.00	\$35,431.00	\$65,000.00
<u>3.1.1.25</u>	North Narrabeen Surf Life Saving Club - Renew amenities, suspended ceiling renewal in foyer, floor covering renewals, renew membrane to main deck and Building Code of Australia compliance works - CR4128	60%	30/06/2011	 On Schedule	\$480,000.00	\$236,361.00	\$480,000.00
<u>3.1.1.26</u>	Narrabeen Childrens Centre - renew bathrooms - CR4155	50%	30/06/2011	 On Schedule	\$75,000.00	\$55,533.00	\$75,000.00
<u>3.1.1.27</u>	Public Amenity Improvement Program - Belrose Junior Rugby League Football Club Public Amenities renewals and accessibility works - CR4141	25%	30/06/2011	 On Schedule	\$200,000.00	\$1,149.00	\$200,000.00
<u>3.1.1.28</u>	Public Amenity Improvement Program - Nolans No2 Public Amenities renewals and accessibility works - CR4144	20%	30/06/2011	 On Schedule	\$200,000.00	\$0.00	\$200,000.00

## Corporate Support Services





Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<b>3.1.1.29</b> Nolan/Passmore Reserve public amenity building - CN4138	30%	30/06/2011	 On Schedule	\$400,000.00	\$36,066.00	\$400,000.00
<b>3.1.1.30</b> Public Amenity Improvement Program - Access control system - CR4145	50%	30/06/2011	 On Schedule	\$200,000.00	\$27,646.00	\$200,000.00
<b>3.1.1.31</b> Public Amenity Improvement Program - Curl Curl Sports Centre Public Amenities, masterplan, design and approvals - CR4140	20%	30/06/2011	 On Schedule	\$100,000.00	\$30,279.00	\$100,000.00
<b>3.1.1.32</b> Public Amenity Improvement Program - Passmore Reserve renew public amenity building - CR4139	25%	30/06/2011	 On Schedule	\$300,000.00	\$4,272.00	\$300,000.00
<b>3.1.1.33</b> Road acquisition - 3 Cottage Point Rd, Cottage Point - CN4137	20%	30/06/2011	 On Schedule	\$250,000.00	\$0.00	\$250,000.00
<b>3.1.1.34</b> Sporting Clubs program - install cages for gas cylinder storage and provide additional storage - CR4134	20%	30/06/2011	 On Schedule	\$60,000.00	\$451.00	\$60,000.00
<b>3.1.1.35</b> North Narrabeen Surf Life Saving Club, construction of new lifeguard viewing tower - CN3505	30%	30/06/2011	 On Schedule	\$100,000.00	\$3,135.00	\$100,000.00
<b>3.1.1.36</b> YoYo's - Upgrades for Entertainment Use, Building Code of Australia compliance, security and storage, and air conditioning - CR4151	98%	30/06/2011	 On Schedule	\$200,000.00	\$167,512.00	\$200,000.00
<b>3.2.3.2</b> Brookvale Park Caretaker's Flat demolition - CR4133	40%	30/06/2011	 Delayed	\$100,000.00	\$349.00	\$0.00

- It is proposed that the demolition project be postponed to 2011-2012, to integrate this project with the new Occasional Care Centre. A development application needs to be approved for the Occasional Care Centre.









## Corporate Support Services

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<p><b>3.2.4.1</b> Entertainment Use Venues - upgrade fire hydrants - CR4158</p> <ul style="list-style-type: none"> <li></li> </ul>	90%	30/06/2011	 On Schedule	\$60,000.00	\$28,868.00	\$60,000.00
<p><b>3.3.1.1</b> Public Amenity Improvement Program - Installation of bike racks - CR4146</p> <ul style="list-style-type: none"> <li></li> </ul>	50%	30/06/2011	 On Schedule	\$100,000.00	\$676.00	\$100,000.00
<p><b>3.4.1.1</b> North Narrabeen Surf Life Saving Club, construction of new lifeguard viewing tower - CN3505</p> <ul style="list-style-type: none"> <li></li> </ul>	15%	30/06/2011	 On Schedule	\$80,000.00	\$27,669.00	\$80,000.00
<p><b>3.4.1.6</b> Replace locks and access controls on facilities to increase security and access - CR2009</p> <ul style="list-style-type: none"> <li></li> </ul>	90%	30/06/2011	 On Schedule	\$110,700.00	\$68,529.00	\$110,700.00
<p><b>3.4.1.7</b> Civic Centre - roof renewal - CR3008</p> <ul style="list-style-type: none"> <li>Window replacement works are complete. Roof membrane works have been put on hold pending further investigation into the roof's surface substrate. Some sections have higher salt content than others and may require specialist treatment. Alternative options and suppliers are being considered. It is proposed that the roof membrane funding component for this project (\$375,000) be postponed to 2011/12 - to enable sufficient time for the works to be appropriately scoped, developed, costed, tested, programmed and aligned with other Civic Centre upgrade projects.</li> </ul>	64%	31/12/2010	 Behind Schedule	\$957,625.00	\$624,134.00	\$624,258.00
<p><b>3.4.1.10</b> South Narrabeen Surf Life Saving Club - Stage 1 internal fit-out refurbishment and place of public entertainment works - CR3013</p> <ul style="list-style-type: none"> <li></li> </ul>	80%	31/12/2010	 On Schedule	\$450,000.00	\$280,786.00	\$450,000.00
<p><b>4.2.1.1</b> Collaroy Access Tourism Precinct (component 1B) - Collaroy Surf Life Saving Club Public Amenities renewals and accessibility works - CR4143</p> <ul style="list-style-type: none"> <li>Council resolved to postpone this project until future years at the meeting on 27 July 2010 as the Federal government didn't approve the application for grant funding of the works.</li> </ul>	0%	30/06/2011	 Delayed	\$160,000.00	\$0.00	\$0.00



## Corporate Support Services

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<p><b>4.2.1.2 Collaroy Access Tourism Precinct (component 1A) - Collaroy Surf Life Saving Club construction and commissioning including new lift, Entertainment Use works, and upgrades to adjacent Swim Club - CR4131</b></p> <ul style="list-style-type: none"> <li>• Concept prepared, signoff from SLSC and Swimming Clubs being sought in January 2011. Construction works are proposed to be postponed to after 2011 to avoid the SLSC's 100-year anniversary celebrations, per the SLSC's request. Remainder of 2010/11 to be spent scoping and designing all components of works, including the appointment of an architect to prepare detailed design drawings, and preparing all documentation for an RFT. It is anticipated that approximately \$40,000 of funds will be spent in 2010/11 on design work, and the remainder of 2010/11 funds (\$160,000) are recommended to be postponed to 2011/12 to fund construction costs. Construction is proposed to commence in March/April 2012, towards the end of the summer season so as to avoid peak periods for the SLSC and Swimming Clubs. All designs will comply with DDA requirements and compliment the Collaroy Access Tourism Precinct Project, and develop the building to make it enjoyable and accessible to all members of the community.</li> </ul>	0%	30/06/2011	 Delayed	\$400,000.00	\$2,079.00	\$40,000.00
<p><b>5.1.1.2 Light Fleet - CR4114</b></p> <ul style="list-style-type: none"> <li>•</li> </ul>	55%	30/06/2011	 On Schedule	\$1,819,000.00	\$1,270,176.00	\$1,818,996.00
<p><b>5.1.1.3 Light Commercial - CR4115</b></p> <ul style="list-style-type: none"> <li>•</li> </ul>	50%	30/06/2011	 On Schedule	\$580,000.00	\$211,656.00	\$579,996.00
<p><b>5.1.1.4 Heavy Plant Replacement - CR4101, CR4102, CR4103, CR4104, CR4105, CR4106, CR4107, CR4108, CR4109, CR4110, CR4111, CR4112, CN4113</b></p> <ul style="list-style-type: none"> <li>•</li> </ul>	55%	30/06/2011	 On Schedule	\$767,858.00	\$487,035.00	\$767,868.00

## Corporate Support Services

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<p><b>5.1.2.1 Civic Centre - Upgrade of Customer Service Centre - CR4126</b></p> <ul style="list-style-type: none"> <li>• Concept design finalised and to be reviewed by EMT. Detailed design to follow, and works proposed to occur in June to August 2011. It is anticipated that a Development Application may be required for a component of the works, which is likely to postpone delivery until the end of 2010/11. Accordingly, funding is proposed to be postponed to 2011/12.</li> </ul>	35%	30/06/2011	 Behind Schedule	\$250,000.00	\$3,939.00	\$3,939.00
<p><b>5.2.2.7 Implement Invoice Scanning software (XtrataPro) to help automate processing of invoice payments - CN3702</b></p> <ul style="list-style-type: none"> <li>• Council at its meeting on the 23rd of November voted to carry forward funds from the 2009/2010 financial year to complete this project.</li> </ul>	25%	31/12/2010	 On Schedule	\$0.00	\$0.00	\$59,500.00
<p><b>5.2.2.11 Review and implement centralised online booking system - CR4118</b></p> <ul style="list-style-type: none"> <li>• .</li> </ul>	45%	30/06/2011	 On Schedule	\$50,000.00	\$11,600.00	\$35,000.00
<p><b>5.2.2.12 TRIM Upgrade to v7.0.1 - CR3711</b></p> <ul style="list-style-type: none"> <li>• .</li> </ul>	0%	30/06/2011	 Not Started	\$55,000.00	\$52,500.00	\$55,000.00
<p><b>5.2.2.20 Install Disaster Recovery site at Cromer Admin building - CR4121.</b></p> <ul style="list-style-type: none"> <li>• .</li> </ul>	75%	31/03/2011	 On Schedule	\$170,000.00	\$176,976.00	\$210,500.00
<p><b>5.2.2.21 Implement IP Telephony platform as defined in the Telecommunications Strategy - CN4119.</b></p> <ul style="list-style-type: none"> <li>• .</li> </ul>	30%	31/12/2011	 On Schedule	\$250,000.00	\$0.00	\$250,000.00
<p><b>5.2.2.24 Implement Network Monitoring software to better manage LAN / WAN performance - CN4120.</b></p> <ul style="list-style-type: none"> <li>• .</li> </ul>	100%	31/03/2011	 Completed	\$70,000.00	\$71,659.00	\$70,000.00
<p><b>5.2.2.28 Review and implement online knowledge base with Customer Request Management to help improve customer - CN4116.</b></p> <ul style="list-style-type: none"> <li>• This project has been deferred till 2011</li> </ul>	0%	30/06/2011	 Delayed	\$18,800.00	\$0.00	\$0.00

## Corporate Support Services

Action and Commentary	Timeframe			Expenditure		
	% Complete	Completion Date	Status	Original Budget	YTD Actual	Forecast Year End
<p><b>5.2.2.29</b> Review and implement TechnologyOne's Contract Management module - CN4117.</p> <ul style="list-style-type: none"> <li>.</li> </ul>	0%	31/12/2010	 Not Started	\$18,800.00	\$0.00	\$25,000.00
<p><b>5.2.2.32</b> Implement Mobile computing for Health &amp; Tree inspections - CN3705.</p> <ul style="list-style-type: none"> <li>.</li> </ul>	75%	31/12/2010	 On Schedule	\$80,300.00	\$76,007.00	\$80,300.00

**Financials**

**December 2010 Quarterly Report by Service  
Good Governance**

	YTD Actual \$	YTD Forecast \$	YTD Variance \$	Annual Budget \$	Approved Forecast \$	Current Forecast \$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	2,248,955	2,248,955	-	4,473,144	4,473,144	4,473,144
User Charges & Fees	4,433	8,526	(4,093)	17,280	17,280	17,280
Interest & Investment Revenue	-	-	-	-	-	-
Other Revenues	6,000	42,906	(36,906)	85,850	85,850	85,850
Grants & Contributions - Operating Purposes	1,098,809	1,358,284	(259,475)	2,716,571	2,716,571	2,716,571
Grants & Contributions - Capital Purposes	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>3,358,197</b>	<b>3,658,671</b>	<b>(300,474)</b>	<b>7,292,845</b>	<b>7,292,845</b>	<b>7,292,845</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Oncosts	(1,041,829)	(1,056,587)	14,758	(2,140,974)	(2,140,974)	(2,140,974)
Borrowing Costs	-	-	-	-	-	-
Materials and Contracts	(84,857)	(300,003)	215,147	(772,368)	(772,368)	(622,368)
Depreciation and Amortisation	-	-	-	-	-	-
Other Expenses	(1,588,976)	(1,665,409)	76,433	(3,103,594)	(3,103,594)	(3,103,594)
Loss on Disposal of Assets	-	-	-	-	-	-
Share of Interest in Joint Venture	-	-	-	-	-	-
Internal Charges	(52,946)	(62,087)	9,141	(126,285)	(126,285)	(126,285)
Overhead Allocation	(574,584)	(574,584)	-	(1,149,625)	(1,149,625)	(1,149,625)
<b>Total Expenses from Continuing Operations</b>	<b>(3,343,191)</b>	<b>(3,658,671)</b>	<b>315,480</b>	<b>(7,292,845)</b>	<b>(7,292,845)</b>	<b>(7,142,845)</b>
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>15,006</b>	<b>-</b>	<b>15,006</b>	<b>-</b>	<b>-</b>	<b>150,000</b>




**Year to Date Actuals and Annual Forecast**

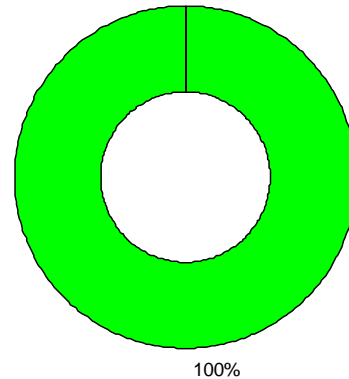
The Surplus from Continuing Operations at the end of the second quarter principally relates to lower than anticipated income offset by lower than anticipated expenses.

This lower income principally relates to the timing of the receipt of the Financial Assistance Grant. The lower expenses principally relate to employment costs associated with vacant positions and lower than anticipated Materials and Contracts and Other Expense costs.

A Surplus from Continuing Operations of \$150,000 is anticipated for the full financial year due to the lower Materials & Contracts costs noted above.

### Progress Capital Works and Key Initiatives

	7	Key Initiatives at least 90% of target
	0	Key Initiatives between 70 and 90% of Action target achieved
	0	Key Initiatives less than 70% of target
<b>Total</b>	<b>7</b>	<b>Actions</b>



All key initiatives are on schedule.

### Key Highlights

#### Over 45's Entrepreneurs Program 2010 - Northern Beaches

Warringah partnered with NSW Government Industry and Investment, Pittwater Councils and Inspiring Women to deliver the first Over 45's Entrepreneurs Business mentoring Program for the Northern Beaches. The program had a focus on local small business owners helped strengthen the business management skills of participants and provided an opportunity to network and develop strategic alliances with each other. Twelve business graduates were awarded their certificates at Warringah Council on the 29 November following completion of the program.

#### Sponsorship of Business Achiever Awards








Warringah and Pittwater Councils jointly sponsored the Manly Daily 2010 Business Achiever Awards with some 30 Award categories. The Awards support business growth and recognise the importance of maintaining local employment levels and skills in the region. They provide an opportunity to recognise the importance of small to medium sized local businesses in supplying essential services, opening early, closing late, and making customers feel valued.

Some 600 guests attended the 2010 Awards. Award winners and entrants are congratulated on their efforts in servicing the local community.

## Good Governance

### Key Initiatives

#### Action and Commentary

Action and Commentary		Timeframe		
		% Complete	Completion Date	Status
<u>1.2.1.2</u>	Investigate local power generation	25%	30/06/2011	 On Schedule
<u>2.1.1.1</u>	Research on local community services sector capacity	0%	30/06/2011	 Not Started
•				
<u>2.2.2.3</u>	Prepare an annual Internal Ombudsman report	80%	30/06/2011	 On Schedule
<u>2.2.4.1</u>	Establish the strategic committee framework	100%	30/06/2011	 On Schedule
<u>4.1.2.2</u>	Work with Pittwater Coucil to establish local and regional economic development programs and initiatives	50%	30/06/2011	 On Schedule
<u>5.1.2.2</u>	Publish the Annual Report 2009-2010	100%	30/11/2010	 Completed
•				
<u>5.2.3.2</u>	Develop the annual Strategic Community Plan	15%	30/06/2011	 On Schedule
•				